BOARD OF EDUCATION SCHOOL DISTRICT #44 (North Vancouver)

BUDGET HIGHLIGHTS

North Vancouver School District Vision

We provide world-class instruction and a rich diversity of engaging programs to inspire success for every student and bring communities together to learn, share and grow.

Budget Timelines

FEBRUARY 15: Student enrolment projections for next fiscal

- Analysis done following the September 1701 and prior to February 1701
- Utilizes Baragar information and local knowledge of demographics

MARCH 15: Preliminary Grant Announcement for next fiscal

 Grant announcement drives the Operating Fund component of Preliminary budget

JUNE 30: Balanced Preliminary budget due to Ministry

Section 111 of the School Act requires submission of a balanced budget

SEPTEMBER 30: Student Count (1701) to Ministry

 Used to confirm student enrolment and provide a recalculation of the Operating Grant that will be announced in December

DECEMBER 15: Amended Operating Grant Announcement

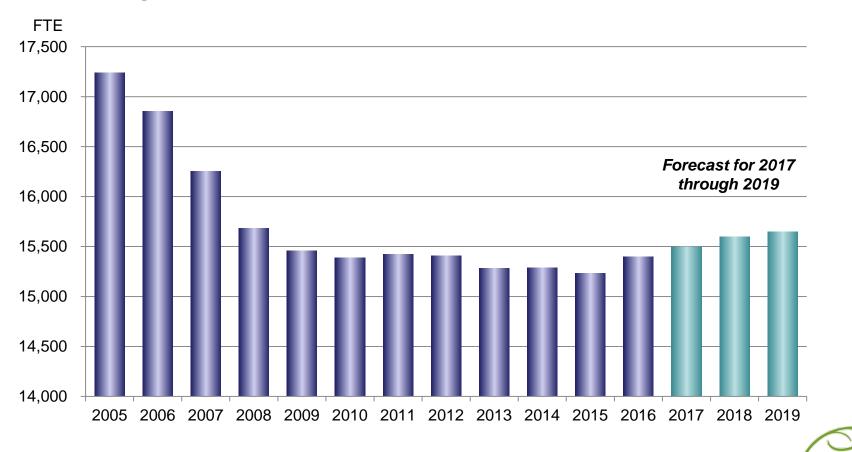
 Provides basis for input into Operating Fund component of Amended budget

FEBRUARY 28: Balanced Amended budget due to Ministry



OPERATING FUND School Aged Student FTE - FUNDED Year ended June 30th

(Excluding International Students)



OPERATING GRANT Funding Formula

Holdback Allocation

- Allocation from MOE based upon lower actual enrolment than projected Student provincial enrolment.
- Timing of the receipt of Holdback funding is a long standing issue.
- We do not budget for Holdback as it is not guaranteed
- Holdback will be <u>zero</u> in 2015-16 fiscal.

| Year Ended June 30 | Holdback Funding |
|-----------------------|---------------------|
| 2010 | - |
| 2011 | 1,931,513 |
| 2012 | 1,984,752 |
| 2013 | 1,819,964 |
| 2014 | 1,295,459 |
| 2015 | 1,474,345 |
| 2016 | |

OPERATING FUND

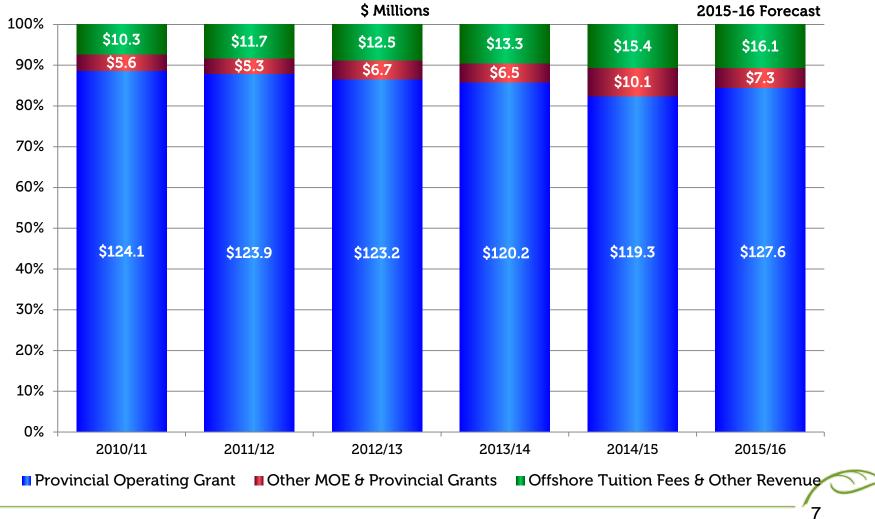
International Students

International Fees

- Funding for International Teacher Salaries & Benefits and operating costs
- Schools receive \$500 per student to directly augment their School Block Budget
- Approximately \$3,000 per student goes to fund district operating costs.

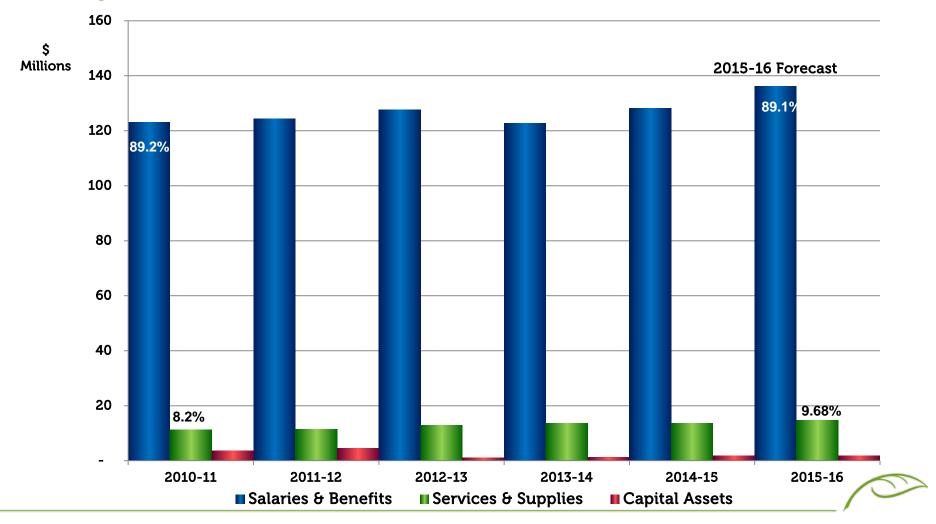
| As At | Student FTE | Student FTE | Budgeted Revenue | Actual Revenue |
|-----------------|----------------|----------------|---------------------|-------------------|
| September 30 | Budget | Actual | \$ | \$ |
| 2010 | 550 | 617 | 7,245,000 | 7,835,473 |
| 2011 | 580 | 581 | 7,365,000 | 7,160,305 |
| 2012 | 610 | 541 | 7,157,204 | 6,881,135 |
| 2013 | 550 | 590 | 7,014,665 | 7,499,911 |
| 2014 | 540 | 656 | 7,153,000 | 8,498,244 |
| 2015 | 610 | 700 | 7,108,000 | 8,929,500 |
| 2016 Projection | 650 | | 8,739,500 | |
| 2017 Projection | 625 | | <i>8,389,500</i> | |
| 2018 Projection | 600 | | 8,039,500 | |

OPERATING FUND Revenue Sources – Actuals as at June 30th



North Vancouver School District

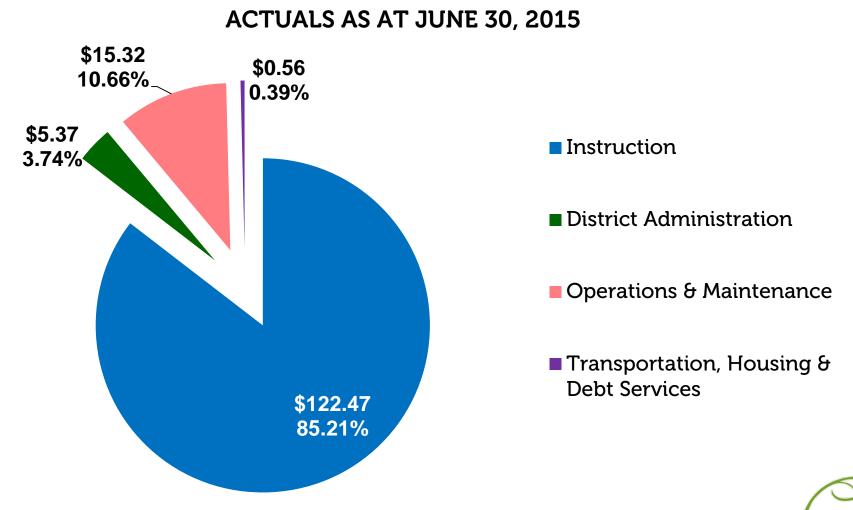
OPERATING & SPECIAL PURPOSE FUNDS Expenses – Actuals as at June 30th



North Vancouver School District

the natural place to learn

OPERATING & SPECIAL PURPOSE FUNDS Functional Expenses



North Vancouver School District

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OPERATING GRANT STAFFING TIMELINES:

- The Staffing process starts in the early Spring of each year, prior to the receipt of the Preliminary Operating Grant.
- Student enrolment sets the school organization of classrooms into motion.
- Tight timeline for determining any need for layoffs, should funding be insufficient.
- The Education Fund (LIF) consultation and allocation processes lead to healthy discussions with a significant commitment for all involved.

Enrolment Projection

(based on October 9, 2015 - 1701)

| Gr. 12s and K Entry | | | | | | | | | |
|---------------------|------|------|------|--|--|--|--|--|--|
| Sept | 12 | К | Var. | | | | | | |
| 2012 | 1410 | 1101 | -309 | | | | | | |
| 2013 | 1405 | 1112 | -293 | | | | | | |
| 2014 | 1396 | 1095 | -301 | | | | | | |
| 2015 | 1303 | 1138 | -165 | | | | | | |
| 2016 | 1211 | 1180 | -31 | | | | | | |

Enrolment Projection

(based on October 9, 2015 - 1701)

Source Data: Ministry of Education Student Statistics (FTE by Grade)

| Change | Change by cohort group year to year | | | | | | | | | | | | | | | |
|--------|-------------------------------------|----|----|----|----|----|----|----|----------------------|----|----|-----|-----|----|-------|--------|
| Sept | К | 1 | 2 | 3 | 4 | 5 | 6 | 7 | K to 7 | 8 | 9 | 10 | 11 | 12 | 8to12 | K - 12 |
| 2012 | | 36 | 28 | 38 | 22 | 12 | 15 | 11 | 162 | 20 | 40 | 74 | -49 | 86 | 171 | 333 |
| 2013 | | 32 | 17 | 46 | 10 | 10 | -4 | -8 | 103 | -1 | 47 | 80 | -38 | 60 | 148 | 251 |
| 2014 | | 21 | 45 | 21 | 1 | 9 | 17 | 37 | 151 | 19 | 52 | 117 | -73 | 79 | 194 | 345 |
| 2015 | | 23 | 16 | 12 | 20 | 37 | 32 | 29 | 169 | 27 | 25 | 26 | 0 | 80 | 158 | 327 |

| 3 Year avg. | 25 | 26 | 26 | 10 | 19 | 15 | 19 | 141 | 15 | 41 | 74 | -37 | 73 | 167 | 308 |
|-------------|----|----|----|----|----|----|----|-----|----|----|----|-----|----|-----|-----|
|-------------|----|----|----|----|----|----|----|-----|----|----|----|-----|----|-----|-----|

Enrolment Projection

(based on October 9, 2015 - 1701)

| Gr. 12s | and K I | Var w Cohort | | |
|---------|---------|--------------|------|-----|
| Sept | 12 | К | Var. | |
| 2012 | 1410 | 1101 | -309 | 24 |
| 2013 | 1405 | 1112 | -293 | -42 |
| 2014 | 1396 | 1095 | -301 | 44 |
| 2015 | 1303 | 1138 | -165 | 162 |
| 2016 | 1211 | 1180 | -31 | 277 |

Class Size Averages

(2002/03 to 2015/16)

| | 1 | 1 | | |
|-------------|--------------|--------------|-----------|-----------|
| Grade | К | 1 to 3 | 4 to 7 | 8 to 12 |
| Requirement | <19, 22 max. | <21, 24 max. | <28 | <30 |
| 2002_03 | 18.6 | 20.9 | 27.5 | 27.0 |
| 2003_04 | 18.7 | 20.9 | 27.9 | 27.0 |
| 2004_05 | 18.9 | 21.3 | 27.8 | 27.4 |
| 2005_06 | 18.3 | 21.6 | 27.4 | 25.5 |
| 2006_07 | 17.0 | 20.8 | 26.5 | 25.7 |
| 2007_08 | 18.4 | 20.7 | 26.5 | 24.8 |
| 2008_09 | 17.3 | 20.9 | 26.3 | 25.2 |
| 2009_10 | 18.4 | 20.9 | 27.1 | 26.0 |
| 2010_11 | 18.9 | 21.0 | 27.7 | 26.9 |
| 2011_12 | 18.9 | 20.9 | 27.4 | 26.4 |
| Requirement | 22 max. | 24 max. | >30 comp. | >30 comp. |
| 2012_13 | 18.8 | 21.8 | 27.1 | 25.1 |
| 2013_14 | 19.2 | 22.1 | 27.2 | 24.5 |
| 2014_15 | 19.2 | 22.3 | 27.1 | 24.2 |
| 2015_16 | 20.0 | 21.9 | 27.3 | 24.4 |
| Averages | 18.6 | 21.3 | 27.2 | 25.7 |

2015-16 Specialist staffing ratios

Compared to allocations

| | RATIOS FROM | 97/98 & 2000 | CURRENT BUD | GET <u>BEFORE</u> LIF | CURRENT BUI | DGET <u>WITH</u> LIF |
|--|-------------------------------|------------------------|-------------|-----------------------|-------------|----------------------|
| | Specialist Staffing Ratios | FTE Staffing generated | FTE Staff | FTE Variance | FTE Staff | FTE Variance |
| Teacher Librarians | 1 to 668 | 22.85 | 22.8 | -0.05 | 22.8 | -0.05 |
| Counsellors | 1 to 570 | 26.78 | 30 | 3.22 | 33 | 6.22 |
| Learning Assistance (LAC / LST) | 1 to 504 | 30.28 | 31.9 | 1.62 | 37.9 | 7.62 |
| Special Education Resource Teachers (1.16, 1.17, 1.18) | 1 to 342 | 44.63 | 55.2 | 10.57 | 57.8 | 13.17 |
| ESL / ELL Teachers | 1 to 74 | 13.50 | 15.67 | 2.17 | 15.67 | 2.17 |
| TOTAL FTE | | 138.03 | 155.57 | 17.54 | 167.17 | 29.14 |

Student Enrolment FTE: **15,262** ELL Enrolment: **999** Speech and Language: 6.3 FTE not included in above

OPERATING GRANT UPDATE ON WAGE INCREASES:

- Teachers & CUPE staff have reached agreements until 2018-19 and received their respective wage increases, funded by the Province.
- In June 2015, PSEC announced an "adjustment" to the Exempt & Management wage freeze, that has been in place since 2010, allowing for "modest increases" but not general wage increases. Exempt & Management includes School based Admin.
- Province will <u>not</u> fund the wage "adjustments" for Exempt & Management Staff.
 Boards of Education will be required to fund any recommended increases.
- 2014-15 Surplus has been reserved to fund "adjustments" for 15-16 & 16-17.
- School based Administrators have received an increase of <u>up to 2%</u> effective July 1, 2015 and January 1, 2016.
- The remaining Exempt & Management staff wage adjustments will be prepared and discussed with the Board, BCPSEA and PSEC sometime in April 2016.
- All SD's are required to submit their <u>complete</u> wage structure later this spring.

OPERATING GRANT Ministry Announcements

AVERAGE PER PUPIL FUNDING 2015-16

| Provincial Average Per Pupil Funding in 2015-16 | | | \$ | 8,902 |
|---|------------|---------|-----|----------|
| NVSD #44 Average Per Pupil Funding in 2015-16 (excluding Special Purpose Grants) | \$ | 8,286 | | |
| NVSD #44 Average Per Pupil Funding in 2015-16 (including Special Purpose Grants) | \$ | 8,562 | \$ | 8,562 |
| Difference in funding Per Pupil | | | \$ | 340 |
| Number of NVSD Student FTE in 2015-16: | 15 | ,395.94 | | |
| Total Difference in Average Per Pupil Funding in 20 |)15-16 | j | \$5 | ,232,735 |
| Provincial Government Announcement - April 17, 2015 http://www.newsroom.gov.bc.ca/ministries/education/factshee /factsheet-bc-education-funding-at-record-levels.html | <u>ets</u> | | | |

2016-17 PRELIMINARY BUDGET FORECAST ASSUMPTIONS:

- Labour Settlements (Teachers & CUPE) will be fully funded by Provincial Government.
- The Province will fund all student enrolment, regardless of full utilization of Holdback funding in 2015-16. Holdback funding for 2015-16 is zero.
- Staffing adjustments for Teaching complement will be consistent with Student enrolment increases.
- \$2M of 2014-15 Surplus has been included in 2015-16 & 2016-17 per Board direction. 50% has been attributed to District initiatives supporting Student learning and 50% to Exempt & Management wage increases (2% & 2% maximums).
- \$1.4M Administrative Savings Plan remains in place throughout all years, post 2016-17.
- The full cost of the relocation of the Modular building from Cloverley to Ridgeway has been included at \$1.5M to support enrolment and daycare.
- Teacher Pension Plan Employer savings (est. \$275K) effective July 1/16.

2016-17 PRELIMINARY BUDGET FORECAST ASSUMPTIONS:

Items currently not included in the 3 Year Forecast:

- B.C. Supreme Court ruling on Class Size & Composition Supreme Court ruling.
- Potential Provincial Government fees related to International Student enrolment.
- Other Benefit Premium increases (eg: MSP). Health benefit costs are increasing significantly and will be analyzed.
- Shared Services savings or costs that are currently underway, or pending.
- SET BC equipment funding changes, particularly repairs and replacements, transferring costs to School Districts to be analyzed for impacts in current fiscal.
- Waste Diversion (Biodegradables) costs for ongoing implementation of program being analyzed for inclusion after first year of implementation.
- MyEdBC ongoing implementation costs as modules and features are advanced.
- BCPSEA/PSEC possible increases recommended for future years, beyond the interim "adjustment" period for Exempt & Management Staff. The Boards will be expected to fund any increases.

OPERATING BUDGET 3 Year Forecast

Projected Surplus Remaining as at Year-end:

| _ | \$ Millions | | | | | | | | |
|------------------------------|-------------------------------------|------|------|------|------|--|--|--|--|
| | 2014/15 2015/16 2016/17 2017/18 201 | | | | | | | | |
| Cumulative Projected Surplus | 8.50 | 6.75 | 4.60 | 2.60 | 0.23 | | | | |

Student FTE Enrolment Projections:

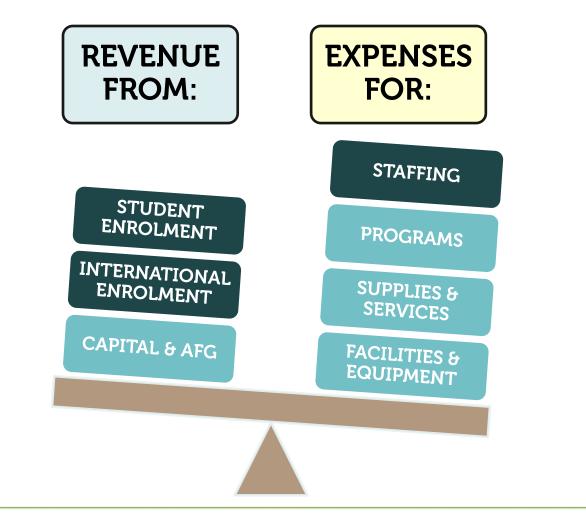
| | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|
| Base Grant, DL & CE | 15,232.75 | 15,395.94 | 15,500.00 | 15,600.00 | 15,650.00 |
| Change Year over Year | -61.69 | 163.19 | 104.06 | 100.00 | 50.00 |
| Net Increase (14/15 to 18/19) | | | | | 355.56 |

Excluding International Student FTEs

20

The Operating Budget of the School District:

- Aligns with, and supports, the Strategic Plan, Goals, and Operating Plan.
- Balances the organization's needs against available funding.
- Addresses the Ministry of Education's mandated deliverables and new directives, such as the new curriculum.
- Incorporates enhancements and innovative approaches to a changing organization.
- Addresses redundancies through the realignment of resources to address changing needs and make way for new initiatives.
- Ensures the fiscal health and financial accountability of the School District.



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For the March 29th Finance & Facilities Meeting:

- Consider possible initiatives that you would recommend to be considered for inclusion in the 2016-17 Preliminary Budget.
- Rank your proposed initiatives and share your highest priorities (top 3 initiatives) at the next Finance & Facilities Standing Committee meeting on Tuesday, March 29th.
- As this is not an "adds" budget, please identify:
 - WHAT: identify the initiative
 - RATIONALE: provide a brief explanation about the reasons for the initiative
 - HOW: consider how to fund the initiative and/or how to implement the initiative
- A booklet of historical comments and suggestions has been provided for you. Please bring it with you on March 29th to minimize printing costs.

MARCH 29TH FINANCE & FACILITIES MEETING:

- <u>Short</u> presentations from staff to update you on:
 - Annual Facilities Grant Budget
 - Preliminary Operating Grant
 - Forecast to June 30th, 2016
 - Updated 3 Year Forecast
- Partner Group Presentations of their top 3 priorities
- Facilitated Discussions:
 - Table Group Discussions
 - Large Group Discussion

WEB INPUT is available to the public from: February 9, 2016 through March 4, 2016 <u>budgetcomments@sd44.ca</u>

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We are interested in hearing your comments on the 2016-17 budget priorities framed in the context of enhancing education for students and building capacity of staff to deliver high quality instruction.

THANK YOU FOR YOUR INPUT