

THE BOARD OF EDUCATION OF SCHOOL DISTRICT No. 44 (North Vancouver)

BUDGET HIGHLIGHTS



North Vancouver School District Vision

We provide world-class instruction and a rich diversity of engaging programs to inspire success for every student and bring communities together to **learn, share and grow.**

Budget Timelines

FEBRUARY 15: Student enrolment projections for next fiscal

- Analysis done following the September 1701 and prior to February 1701
- Utilizes Baragar information and local knowledge of demographics

MARCH 15: Preliminary Grant Announcement for next fiscal

- Grant announcement drives the Operating Fund component of Preliminary budget

JUNE 30: Balanced Preliminary budget due to Ministry

- Section 111 of the School Act requires submission of a balanced budget

SEPTEMBER 30: Student Count (1701) to Ministry

- Used to confirm student enrolment and provide a recalculation of the Operating Grant that will be announced in December

DECEMBER 15: Amended Operating Grant Announcement

- Provides basis for input into Operating Fund component of Amended budget

FEBRUARY 28: Balanced Amended budget due to Ministry



Budget Components

REVENUE

OPERATING	CAPITAL	SPECIAL PURPOSE GRANTS	SCHOOL GENERATED FUNDS
(Fund 1)	(Fund 2)	(Fund 3 & 4)	(Fund 5)
<ul style="list-style-type: none"> • Operating Grant • Other Provincial Grants • International Tuition Fees • Rentals & Leases • Interest Income • Miscellaneous revenue & recoveries 	<ul style="list-style-type: none"> • MOE Bylaw COA • MOE Restricted • Other Provincial • Other • Local Capital • AFG Capital 	<ul style="list-style-type: none"> • Provincial Grants <ul style="list-style-type: none"> • LIF • Comm.Link • French /OLEP • Strong Start • Ready Set Learn • Priority Measures • Special Needs Equipment • AFG Operating • Municipal Grants 	<ul style="list-style-type: none"> • PAC Donations • Specific Student Fees (eg: Trips and Yearbooks)



Budget Components

EXPENSES

OPERATING	CAPITAL	SPECIAL PURPOSE GRANTS	SCHOOL GENERATED FUNDS
(Fund 1)	(Fund 2)	(Fund 3 & 4)	(Fund 5)
<ul style="list-style-type: none"> • Salaries & Benefits • Services & Supplies <ul style="list-style-type: none"> • non-wage operating costs for organization • support students and staff in the classroom & schools, • operate and maintain facilities 	<ul style="list-style-type: none"> • MOE Bylaw COA <ul style="list-style-type: none"> • approved expenditures • MOE Restricted <ul style="list-style-type: none"> • permission required • Other Provincial & Other <ul style="list-style-type: none"> • specific to funding purpose • Local Capital • AFG Capital 	<ul style="list-style-type: none"> • Provincial Grants <ul style="list-style-type: none"> • LIF • Comm.Link • French /OLEP • Strong Start • Ready Set Learn • Priority Measures • Special Needs Equipment • AFG Operating • Municipal Grants 	<ul style="list-style-type: none"> • PAC Donations • Specific Student Fees (eg: Trips and Yearbooks)

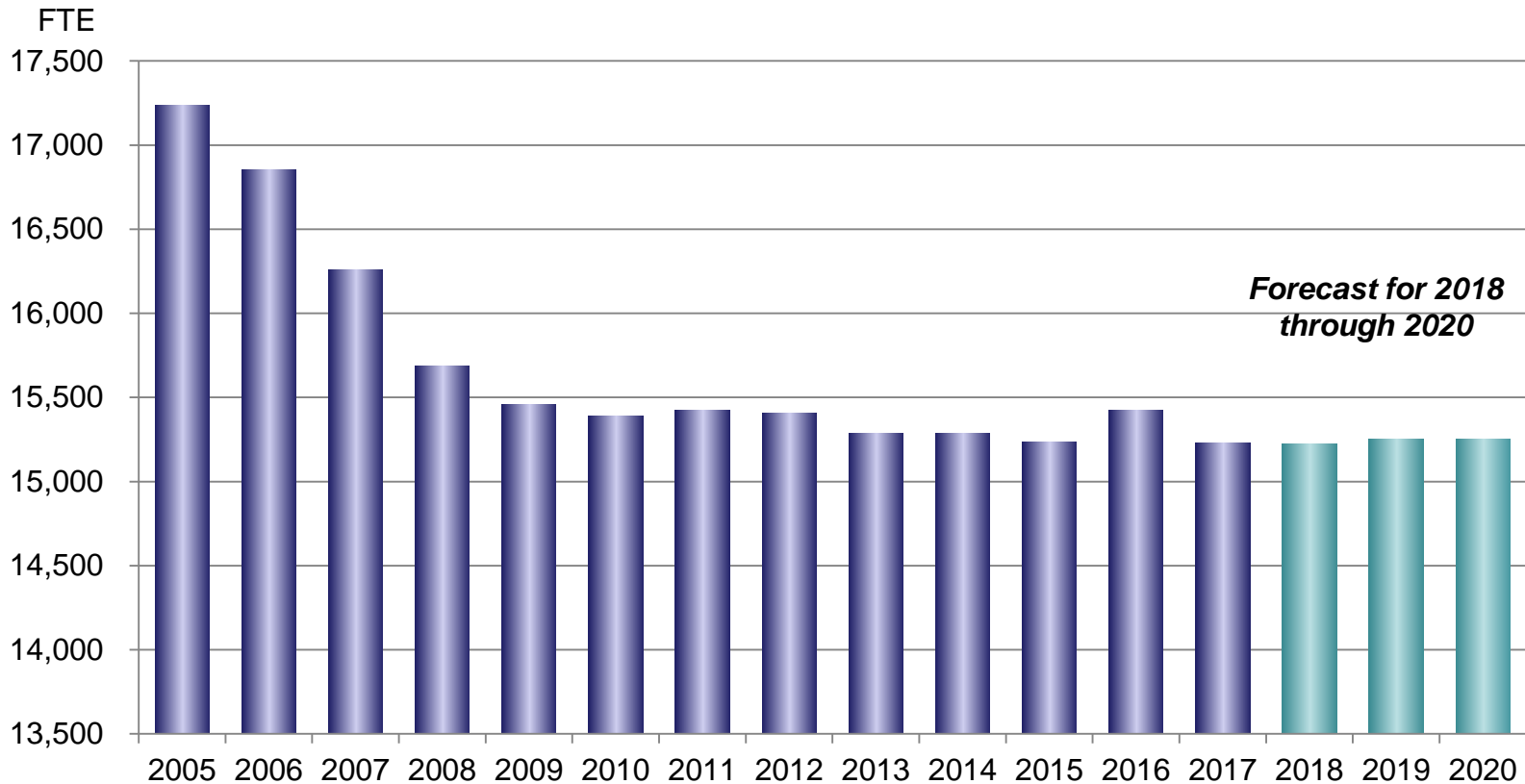


OPERATING FUND

School Aged Student FTE - FUNDED

Year ended June 30th

(Excluding International Students)

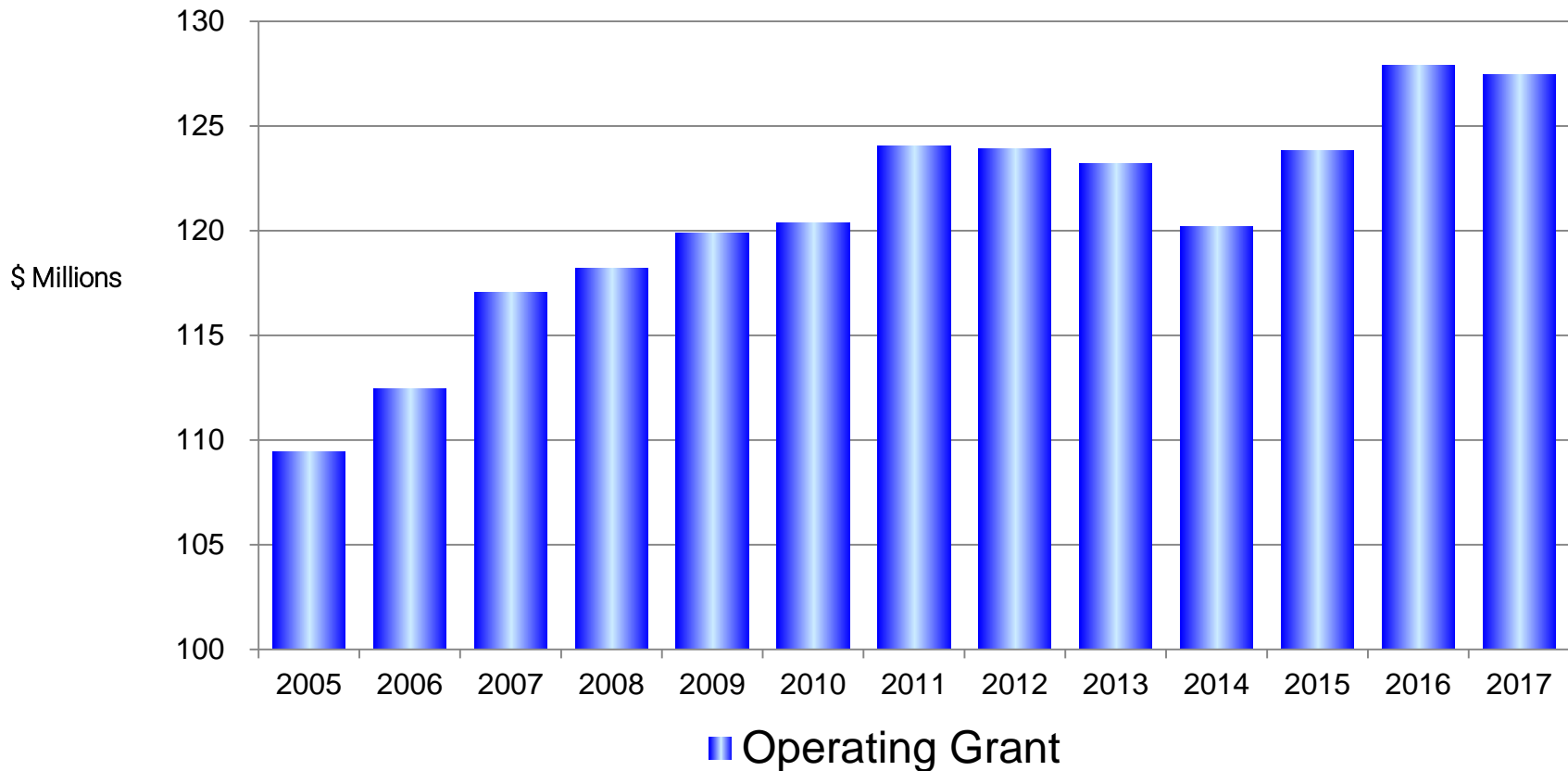


OPERATING FUND

Operating Grant funding for Student FTE

Year ended June 30th

(Excluding International Students)



OPERATING GRANT

Ministry Announcements

AVERAGE PER PUPIL FUNDING 2016-17

Provincial Average Per Pupil Funding in 2016-17		\$	8,963
NVSD #44 Average Per Pupil Funding in 2016-17 <i>(excluding Special Purpose Grants)</i>	\$	8,383	
NVSD #44 Average Per Pupil Funding in 2016-17 <i>(including Special Purpose Grants)</i>	\$	8,665	\$ 8,665
Difference in funding Per Pupil			\$ 298
Number of NVSD Student FTE in 2016-17:	15,205.25		
Total Difference in Average Per Pupil Funding in 2016-17			\$ 4,531,740

Provincial Government Announcement - January 17, 2017

<https://news.gov.bc.ca/11850>

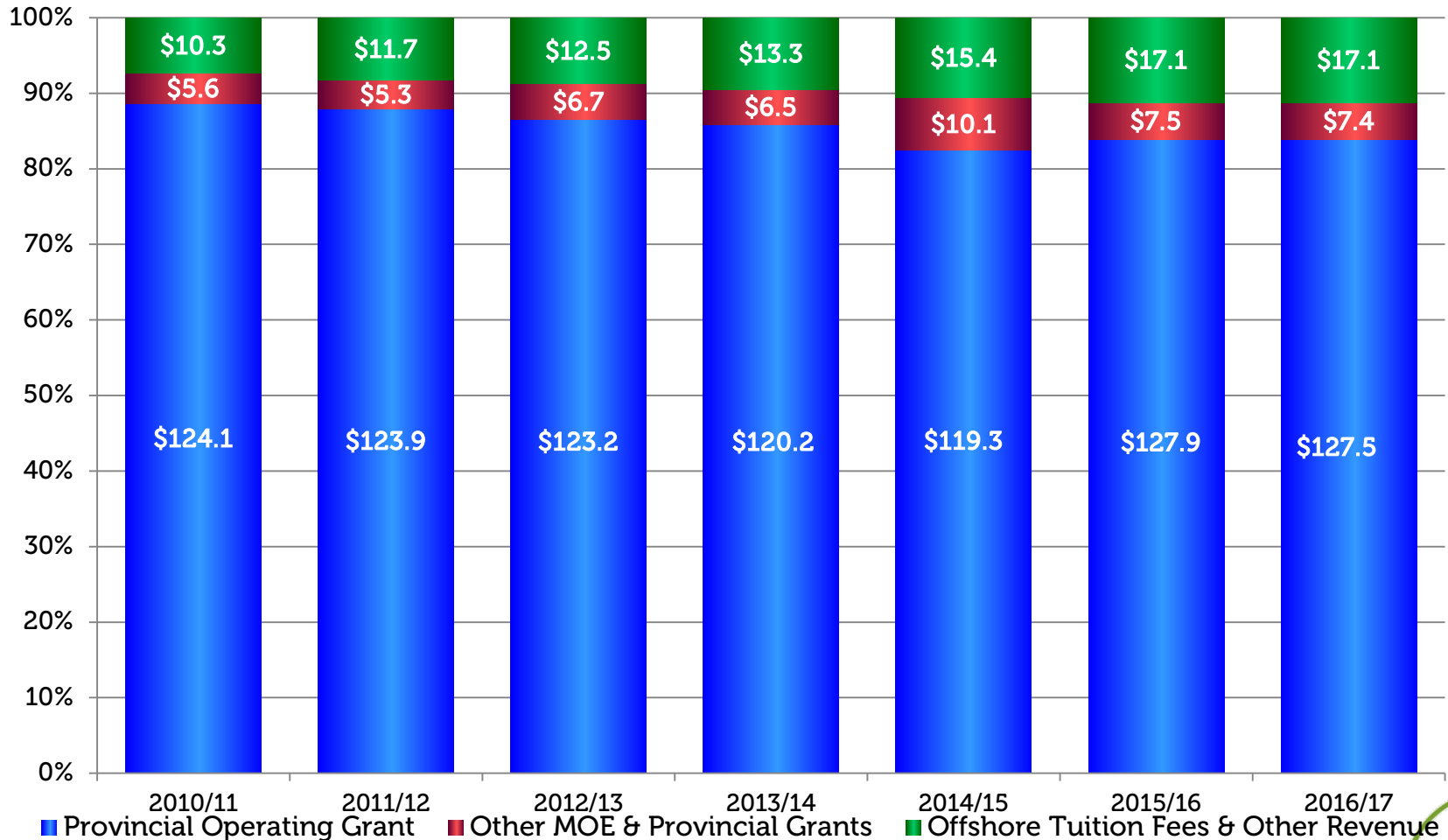


OPERATING & SPECIAL PURPOSE FUNDS

Revenue Sources – Actuals as at June 30th

\$ Millions

2016-17 Forecast



OPERATING FUND

International Students

International Fees

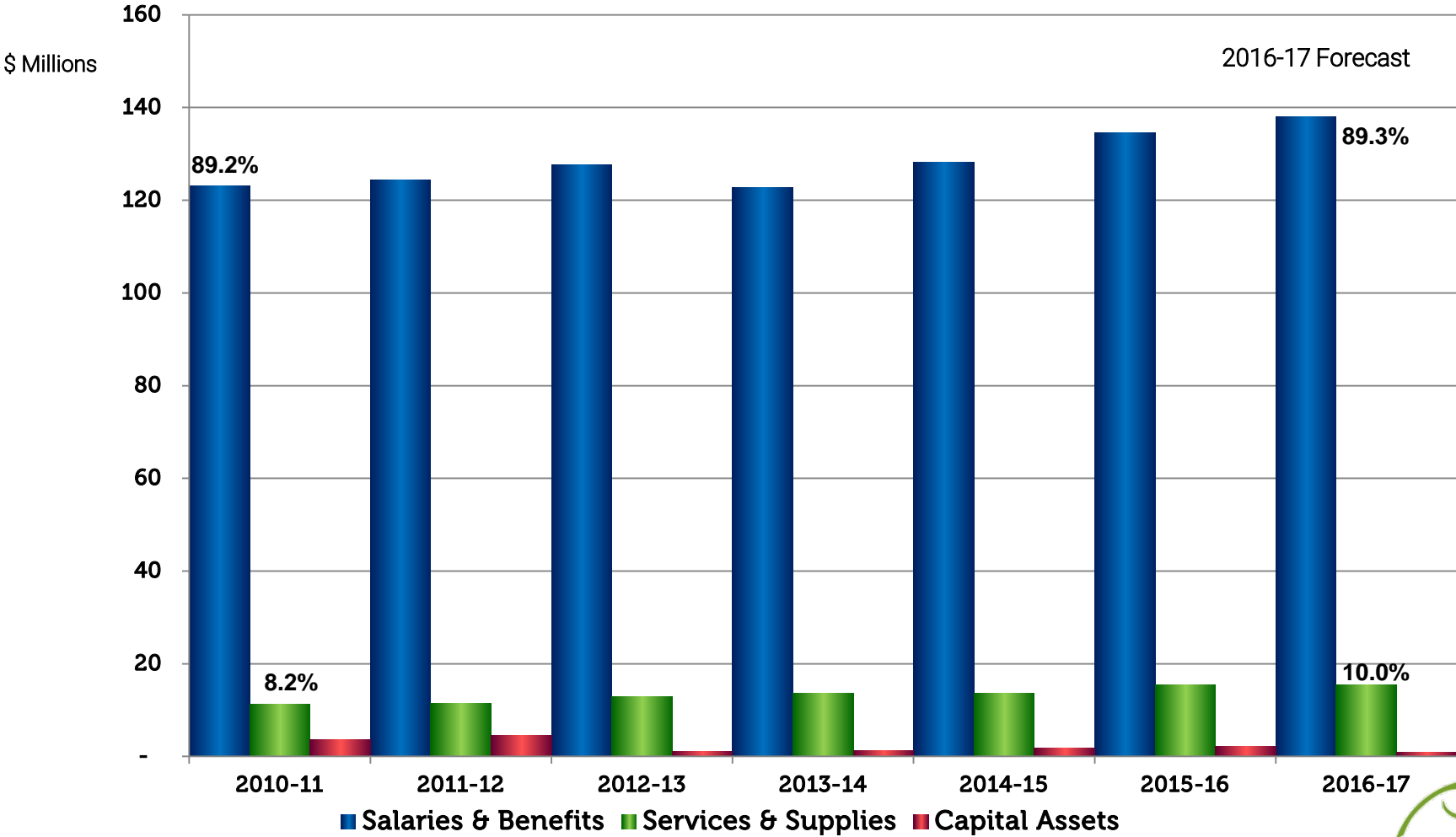
- Funding for International Teacher Salaries & Benefits and operating costs
- Schools receive \$500 per student to directly augment their School Block Budget
- Approximately \$3,000 per student goes to fund district operating costs

As At September 30	Student FTE Budget	Student FTE Actual	Budgeted Revenue \$	Actual Revenue \$
2010	550	617	7,245,000	7,835,473
2011	580	581	7,365,000	7,160,305
2012	610	541	7,157,204	6,881,135
2013	550	590	7,014,665	7,499,911
2014	540	656	7,153,000	8,498,244
2015	610	710	8,929,500	9,390,263
2016	650	700	9,185,000	9,800,000
<i>2017 Projection</i>	<i>625</i>		<i>8,835,000</i>	
<i>2018 Projection</i>	<i>600</i>		<i>8,485,000</i>	
<i>2019 Projection</i>	<i>600</i>		<i>8,485,000</i>	



OPERATING & SPECIAL PURPOSE FUNDS

Expenses – Actuals as at June 30th

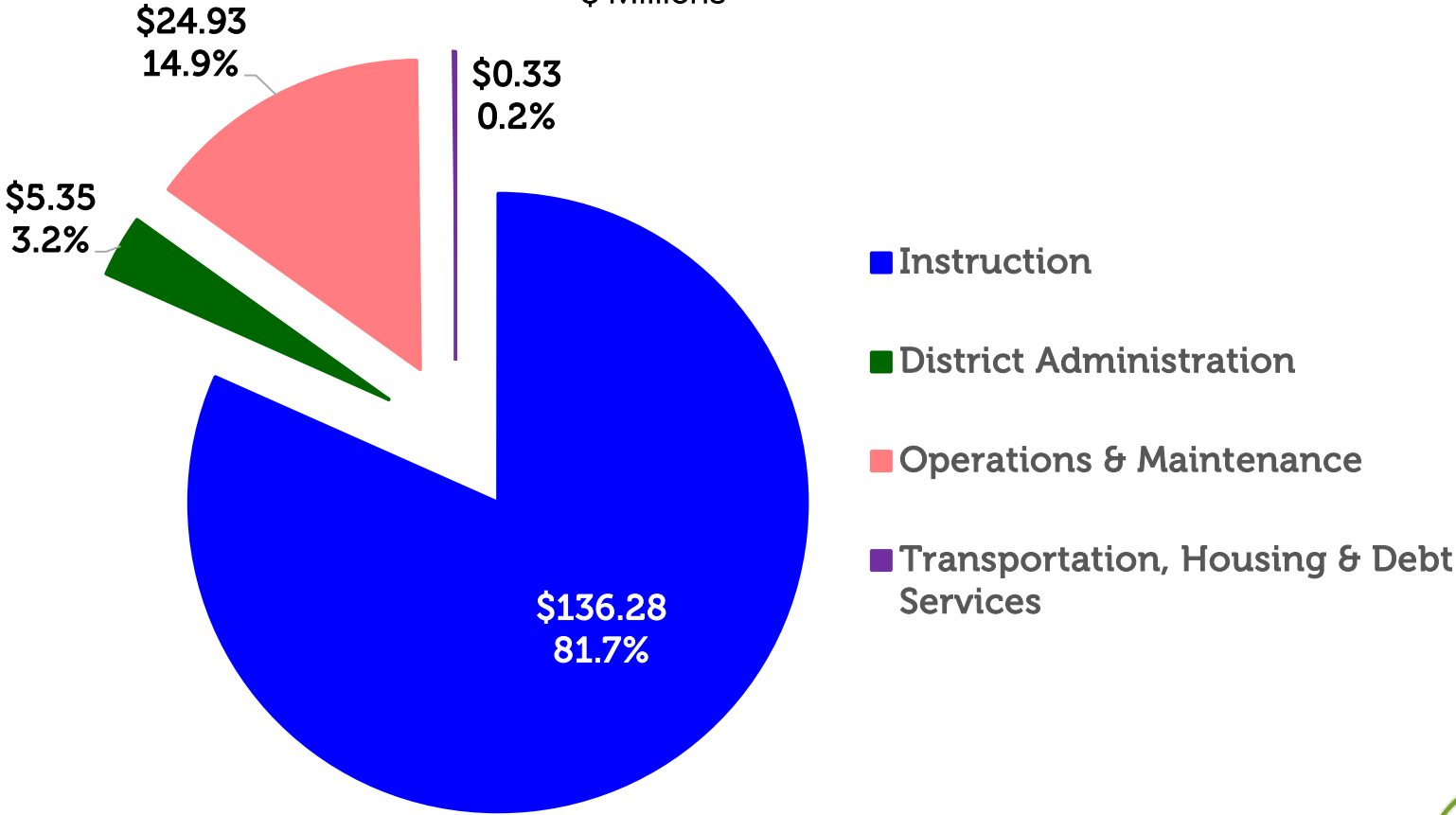


OPERATING & SPECIAL PURPOSE FUNDS

Functional Expenses

ACTUALS AT AT JUNE 30, 2016

\$ Millions



OPERATING GRANT

UPDATE ON WAGE INCREASES:

- Teachers and CUPE staff have current Collective Agreements in place until 2018-19 and will receive their respective wage increases, funded by the Province.
- In both 2015-16 and 2016-17 an Economic Stability Dividend (ESD) was announced by the Minister of Finance to be provided to the Teaching and CUPE staff.
- The ESD of 0.45% for May 1, 2016 was paid and an ESD of 0.35% will be paid effective May 1, 2017. Both have been funded by the Province.
- The Provincial Government has not funded the wage “adjustments” for Exempt & Management Staff. Boards of Education are required to fund any increases permitted by PSEC.

OPERATING GRANT

WAGE SETTLEMENTS & AGREEMENTS

FISCAL YEAR	EFFECTIVE DATE	TEACHERS	CUPE	EXEMPT
2008-2009	July 1, 2008	2.50%	2.00%	2.00%
2009-2010	July 1, 2009	2.50%	2.00%	2.00%
2010-2011	July 1, 2010	2.00%		
2013-2014	July 1, 2013		1.00%	
	Feb. 1, 2014		2.00%	
	May 1, 2014		0.50%	
2014-2015	Sep. 1, 2014	2.00%		
	Jan. 1, 2015	1.25%		
2015-2016	July 1, 2015		1.00%	** Up to 2.00%
	Jan. 1, 2016			** Up to 2.00%
	May 1, 2016	0.45% (ESD)	0.45% ESD	
2016-2017	July 1, 2016	1.00%	0.50%	** Transition to Base Level A / 0
	Jan. 1, 2017			** Transition to Base Level A / 0
	May 1, 2017	0.35% (ESD)	1.00% + 0.35% ESD	
2017-2018	July 1, 2017	0.50%	0.50%	** Transition to Base Level A / 0
	May 1, 2018	1.00% +ESD	1.00% +ESD	
2018-2019	July 1, 2018	0.50%	0.50%	
	May 1, 2019	1.00% +ESD	1.00% +ESD	

ESD = Economic Stability Dividend

** Not a General Wage Increase



OPERATING GRANT

UPDATE ON WAGE INCREASES:

- In anticipating of the Exempt and Management wage freeze being removed, a Working Group (ESCWG) was led by BCPSEA in 2013 to develop the K-12 Exempt and Management future compensation direction. They took a “systems approach” to the compensation for this group, citing recruitment attraction, retention, and performance as key factors. The report was released in October 2014.
- The Report’s recommendations were accepted by PSEC for implementation at such time as the freeze was lifted.

OPERATING GRANT

UPDATE ON WAGE INCREASES (Continued):

- The recommendations included:
 - Regional salary grids for Principals & Vice Principals at Elementary, Middle, and Secondary School levels.
 - That further market analysis and comparison would need to occur for the Exempt non-educator staff.
 - BCPSEA contracted this work to Western Compensation and Benefits Consultants (WCBC) in mid-2015. Unique waged grids were developed for each School District by WCBC and provided to the respective SD in April 2016.



OPERATING GRANT

UPDATE ON WAGE INCREASES (Continued):

- In June 2015, PSEC announced an “adjustment” to the Exempt & Management wage freeze, that has been in place since 2010, allowing for “modest increases” but not general wage increases.
- In July 2016, PSEC provided a further “adjustment” for Administrators and Exempt staff to transition to their respective **base** (Level A or Level 0) of the new Grids.
- 2014-15 Surplus was reserved to fund Exempt “adjustments” for 15-16 & 16-17.

2017-18 PRELIMINARY BUDGET

FORECAST ASSUMPTIONS (continued):

- Labour Settlements (Teachers and CUPE) will be fully funded by Provincial Government.
- The Province will fund all student enrolment.
- NVSD will have no substantive growth or change in student enrolment over next several years.



2017-18 PRELIMINARY BUDGET

FORECAST ASSUMPTIONS (continued):

- Staffing adjustments for Teaching complement will be consistent with Student enrolment changes.
- Exempt staff compensation increases authorized by PSEC will not be funded by the Province.
- The 2015-16 Administrative Savings Plan (ASP) of \$760K remains in place. The \$665,252 ASP for 2016-17 is not required. The Province will fund expenses under Provincial control up to this limit. (NGN, SPP, Legal, etc.)

2017-18 PRELIMINARY BUDGET

FORECAST ASSUMPTIONS (continued):

Items currently not included in the 3 Year Forecast:

- The impact of the SCC Ruling is currently unknown, therefore no Teacher staffing adjustments have been contemplated for the 2017-18 and subsequent years.
- The \$50M Interim Priority Measures announcement is not incorporated into the forecast. NVSD \$1.3M in funding and expenses will be equal and offsetting, resulting in no impact to the forecast.



2017-18 PRELIMINARY BUDGET

FORECAST ASSUMPTIONS (continued):

- Other Benefit Premium increases (eg: MSP). Health benefit costs are increasing significantly and will be analyzed.
- Shared Services savings or costs that are currently underway, or pending.
- BCPSEA/PSEC possible increases recommended for future years, beyond the interim “adjustment” period for Exempt & Management Staff.



OPERATING BUDGET

3 Year Forecast

Projected Surplus Remaining as at Year-end:

\$ Millions

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Cumulative Projected Surplus	8.50	8.86	6.26	3.77	1.10	(1.56)

Student FTE Enrolment Projections:

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Base Grant, DL & CE	15,232.75	15,424.81	15,205.25	15,225.00	15,250.00	15,250.00
<i>Change Year over Year</i>	<i>-54.75</i>	<i>192.06</i>	<i>-219.56</i>	<i>19.75</i>	<i>25.00</i>	<i>0.00</i>
Net Increase (14/15 to 19/20)						-37.50

Excluding International Student FTEs

OPERATING BUDGET

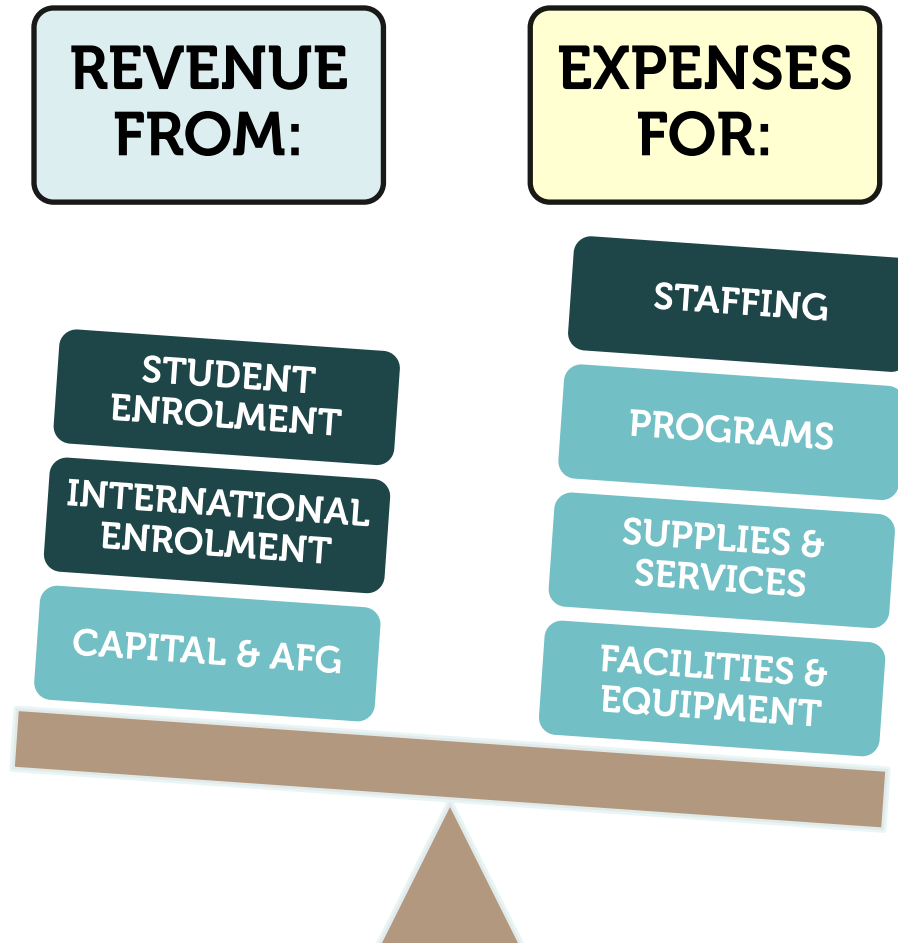
IDENTIFYING BUDGET INITIATIVES:

The Operating Budget of the School District:

- Aligns with, and supports, the Strategic Plan, Goals, and Operating Plan.
- Balances the organization's needs against available funding.
- Addresses the Ministry of Education's mandated deliverables and new directives, such as the new curriculum.
- Incorporates enhancements and innovative approaches to a changing organization.

OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:



OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:

2016-17 Budget Priorities

1. Equity

- A. Class Size & Composition
- B. Staffing
- C. Resources

2. Culture, Climate & School Orientation

- A. Investment in People
- B. Technology in the Classroom
- C. Assessment & Communication of Student Learning
- D. School Cleanliness
- E. HVAC Systems
- F. Health & Wellness
- G. Defibrillators in Schools

3. Enhancing Curriculum & Instruction

- A. Principals & Vice-Principal support
- B. Curriculum Training & Mentorship
- C. Curriculum Design & Resources

4. Complex Learners

- A. Training & Mentorship
- B. Direct Supports to Students

5. Social, Emotional Learning

- A. Training

OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:

For the March 28th Finance & Facilities Meeting:

- Consider possible initiatives that you would recommend to be considered for inclusion in the 2017-18 Preliminary Budget. Rank proposed initiatives and share your highest priorities (top 3).
- As this is not an “adds” budget, please identify:
 - WHAT: identify the initiative
 - RATIONALE: provide a brief explanation about the reasons for the initiative
 - HOW: consider how to fund the initiative and/or how to implement the initiative
- The 2016-17 Budget Priorities document that outlines the broad themes and subcategories have been provided for you. Please bring it with you on March 28th to minimize printing costs.

OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:

March 28th Finance & Facilities MEETING:

- Short presentations from staff to update you on:
 - Annual Facilities Grant Budget
 - Preliminary Operating Grant
 - Forecast to June 30th, 2017
 - Updated 3 Year Forecast
- Partner Group Presentations of their top 3 priorities
- Facilitated Discussions (D. Duffy):
 - Table Group Discussions
 - Large Group Discussion

WEB INPUT is available to the public from:
February 9, 2017 through March 3, 2017
budgetcomments@sd44.ca

We are interested in hearing your comments on the 2017-18 budget priorities framed in the context of enhancing education for students and building capacity of staff to deliver high quality instruction.

THANK YOU FOR YOUR INPUT