

# Building the Budget

Presentation to the Standing Committee Meeting -  
Finance and Facilities  
April 5, 2022

## Agenda

1. Welcome and Introductions
2. Context for 2022/23 Budget Priorities
3. Partner Group Presentations
4. Table Discussions
5. Report out from Table Discussions
6. Confirmation of Next Steps
7. Wrap Up

## 2021/22 Forecast to June 2022



- Amended Budget approved February 15, 2022.
- Total Budget Bylaw \$214.2M.
- \$1.3M from Operating Surplus to Local Capital (previous year appropriation).
- \$1.8M from Operating Surplus to balance Operating Budget.
- No **material** changes to forecast **anticipated**.
- Q3 financial report due to Ministry April 13.

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## 2022/23 Operating Grant



	2022/23	2021/22	Difference
September FTE Enrolment	15,491.5	15,592.2	(100.7)
FTE Funding Level *	\$7,885	\$7,885	No Change
Operating Grant - September FTE	\$122.1M	\$122.9M	(\$0.8M)
<b>Total Preliminary Operating Grant</b>	<b>\$147.5M</b>	<b>\$148.3M</b>	<b>(\$0.8M)</b>

\* all Funding Levels are unchanged at this time

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## Enrolment Trends – By FTE



School Year		Total Funded	Annual Change		
2018/19	Actuals	15,424			
2019/20	Actuals	15,663	239		
2020/21	Actuals	15,581	(82)		
2021/22	Projected	15,832	251		
2022/23	Forecast	15,702	(130)		
2023/24	Forecast	15,702	-		
2024/25	Forecast	15,702	-		

Source: Ministry Table 1b – Funded FTE Enrolment

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## Enrolment Trends – By FTE



School Year		Total Funded	Annual Change	Intern'l	Annual Change
2018/19	Actuals	15,424		731	
2019/20	Actuals	15,663	239	650	(81)
2020/21	Actuals	15,581	(82)	310	(340)
2021/22	Projected	15,832	251	530	220
2022/23	Forecast	15,702	(130)	450	(80)
2023/24	Forecast	15,702	-	450	-
2024/25	Forecast	15,702	-	450	-

Source: Ministry Table 1b – Funded FTE Enrolment

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# Operating Surplus



## Policy 710: Accumulated Operating Surplus

“Provides a measure of resiliency against fluctuation in annual grant funding and other revenues and creates a contingency to manage one-time costs or unforeseen expenditures.”

### Unrestricted Operating Surplus Balance:

*\$ millions*

	2018/19 Actual	2019/20 Actual	2020/21 Actual	2021/22 Projected	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast
<b>Balance at June 30</b>	2.03	5.99	3.63	7.90	TBD	TBD	TBD
<b>Within Target - 2 - 4%</b>	x	✓	✓	TBD	TBD	TBD	TBD

Source: Audited Financial Statements; Feb 2022 Amended Budget

# 2022/23 Planning Considerations



## Revenues

- Operating Grant provided with unchanged “Funding Levels”.
- Classroom Enhancement Fund:
  - Provided at 100% of 2021/22 funding; (previously funded at 90% until December grant adjustments).
  - New 2022/23 commitments funded internally (until December grant adjustments).

# 2022/23 Planning Considerations



## Expenses

- Bargaining unit positions budgeted at 2021/22 wages until new collective agreements negotiated.
- The Board funds wage increases for Exempt, Principals and Vice Principals.
- Legislative changes provides new sick day entitlements.
- Inflation increases on services, supplies and utilities.

## Surplus

- Needed to balance budget.

# Budget Priorities: The Foundation

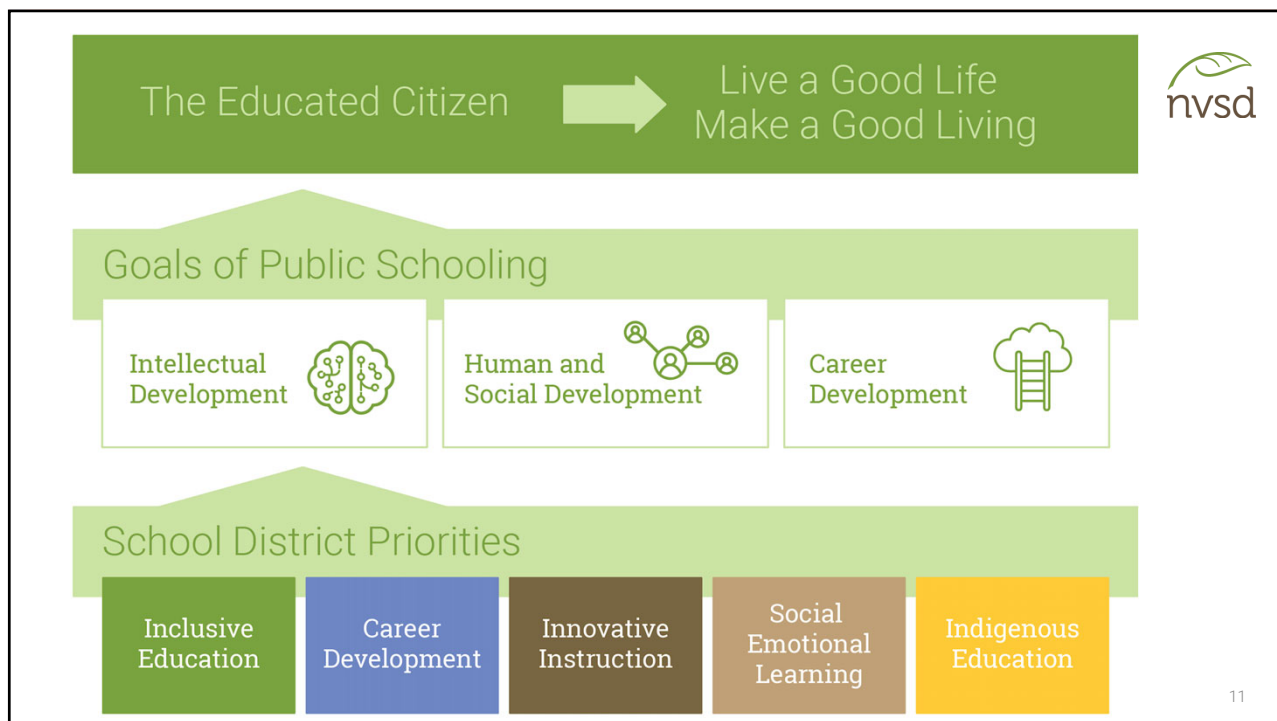


## Strategic Plan 2021-2031

The North Vancouver School District provides world-class instruction and a rich diversity of engaging programs to inspire success for every student and bring communities together to learn, share and grow.



- **Student-Centred Education:**  
Provide equity-based education that supports the learning needs of all students.
- **Innovative Instruction:**  
Enhance innovative and effective approaches and curriculum to develop educated citizens.
- **Welcoming and Inclusive Culture:**  
Enhance our welcoming, safe and inclusive culture and learning environment.
- **Mental Health and Well-Being:**  
Promote mental health and well-being through social emotional learning and trauma-informed practices.
- **Truth, Healing and Reconciliation:**  
Champion truth, healing and reconciliation, and embed Indigenous ways of knowing.
- **Environmental Stewardship:**  
Lead on sustainable practices and nature-based learning to address environmental challenges.



# Budget Priorities: Input Opportunity

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## How did we welcome and encourage input?

- Two Public Standing Committee Meetings (February 8 & April 5, 2022)
- From February 8 – March 15, 2022:
  - Via email to [budgetcomments@sd44.ca](mailto:budgetcomments@sd44.ca)
  - Online through a survey
  - By traditional mail addressed to the Secretary Treasurer

## Promotion included:

- Refreshed materials
  - Web: web page, News & Announcements, district calendar, rotating banner
  - Poster: digital and print with distribution to school and district sites
  - Video: partner groups invited to participate (new)
- North Shore News ad (new)
- City of North Vancouver eNewsletter
- Emailed invitations, Superintendent's Reports, Events & Registrations
- Social media

### Budget Priorities: Your Voice Matters

Each year, the North Vancouver School District undertakes a public consultation process for input on budget priorities. Staff, students, parents/guardians, Indigenous rights holders, education partner groups, and community members are invited to provide input on budget priorities, which align with and support the school district's strategic goals, vision and values.

#### How

**From February 8 to March 15, 2022:**  
 Email: [budgetcomments@sd44.ca](mailto:budgetcomments@sd44.ca)  
 Online Survey

**Public input meetings (virtual):**  
 February 8, 2022 at 7 p.m.  
 April 5, 2022 at 7 p.m.

**Traditional Mail:**  
 Secretary Treasurer  
 2121 Lonsdale Avenue  
 North Vancouver, BC, V7M 2K6

We welcome your participation and encourage you to share your thoughts and ideas about how we will allocate resources for the next budget year. Visit [www.sd44.ca](http://www.sd44.ca) for more information.

LEARN MORE: [www.sd44.ca](http://www.sd44.ca) | Phone: 604.963.2444  
 @sd44 @north\_van\_school\_district

North Vancouver School District  
 2022-2023

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# Budget Priorities: Input Opportunity



- Survey Q: Share an initiative of importance to you, including how the initiative aligns with the school district's strategic goals.

## Results:

- 146 survey respondents who were able to provide input on up to 3 initiatives.
- 146 responses → 333 comments.
- In addition, 1 comment and 1 letter via email.
- **Total: 338 comments.**

## Of the 146 respondents:

● Student	1
● Staff Member	27
● Parent/Guardian	111
● Community Member	4
● Other	3



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# Invitation to Partner Groups

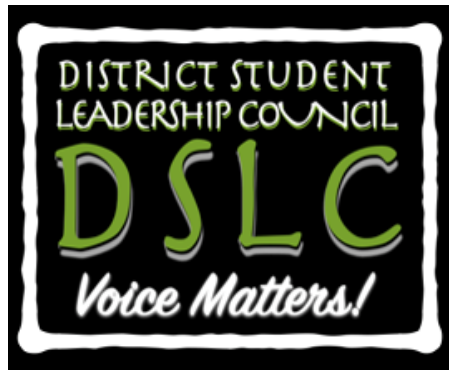


Our invitation:

*We are interested in hearing your group's 2022/23 budget priorities framed within the context of our School District's 2021-2031 Strategic Plan....*

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# Invitation to Partner Groups



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# Invitation to Partner Groups



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# Invitation to Partner Groups



North Vancouver Administrators

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# Invitation to Partner Groups



**North Vancouver  
Teachers' Association**

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# CUPE Local 389

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### Ground Rules:

- Everyone has wisdom
- We need everyone's wisdom for the wisest results
- Everyone will hear and be heard
- There are no wrong answers

Source: The Institute of Cultural Affairs Canada

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## Table Discussions



- Introductions
- Determine roles for note taker and reporting out
- Review of written input (comments on table)
- Two questions
  1. Within the framework of Strategic Plan goals, and what we've heard from partners and the community, what strategic goals should be prioritized for 2022/23?
  2. Recognizing limited resources and capacity, what should be the highest ranking priorities for 2022/23?

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## Next Steps



- |          |   |
|----------|---|
| April 12 | Public Board Meeting<br>Recommended priorities, adjustments and improvements for 2022/23 budget |
| May 24   | Public Board Meeting<br>Annual Budget and supporting motions for approval                       |

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# Closing Comments

