THE BOARD OF EDUCATION OF SCHOOL DISTRICT No. 44 (North Vancouver)

BUDGET HIGHLIGHTS

North Vancouver School District Vision

We provide world-class instruction and a rich diversity of engaging programs to inspire success for every student and bring communities together to learn, share and grow.

Strategic Plan

- The North Vancouver School District is focussed on implementing a 10 year Strategic Plan that was created in 2011.
- Strategic budget investments are focussed on enacting the 10 Year Strategic Plan and 3 year Operating plan.

Budget Timelines

FEBRUARY 15: Student enrolment projections for next fiscal

- Analysis done following the September 1701 and prior to February 1701
- Utilizes Baragar information and local knowledge of demographics

MARCH 15: Preliminary Grant Announcement for next fiscal

- Grant announcement drives the Operating Fund component of Preliminary budget

JUNE 30: Balanced Preliminary budget due to Ministry

- Section 111 of the School Act requires submission of a balanced budget

SEPTEMBER 30: Student Count (1701) to Ministry

- Used to confirm student enrolment and provide a recalculation of the Operating Grant that will be announced in December

DECEMBER 15: Amended Operating Grant Announcement

- Provides basis for input into Operating Fund component of Amended budget

FEBRUARY 28: Balanced Amended budget due to Ministry

How are we funded?

Budget Components
REVENUE

OPERATING (Fund 1)	CAPITAL (Fund 2)	SPECIAL PURPOSE GRANTS (Fund 3 & 4)	SCHOOL GENERATED FUNDS (Fund 5)

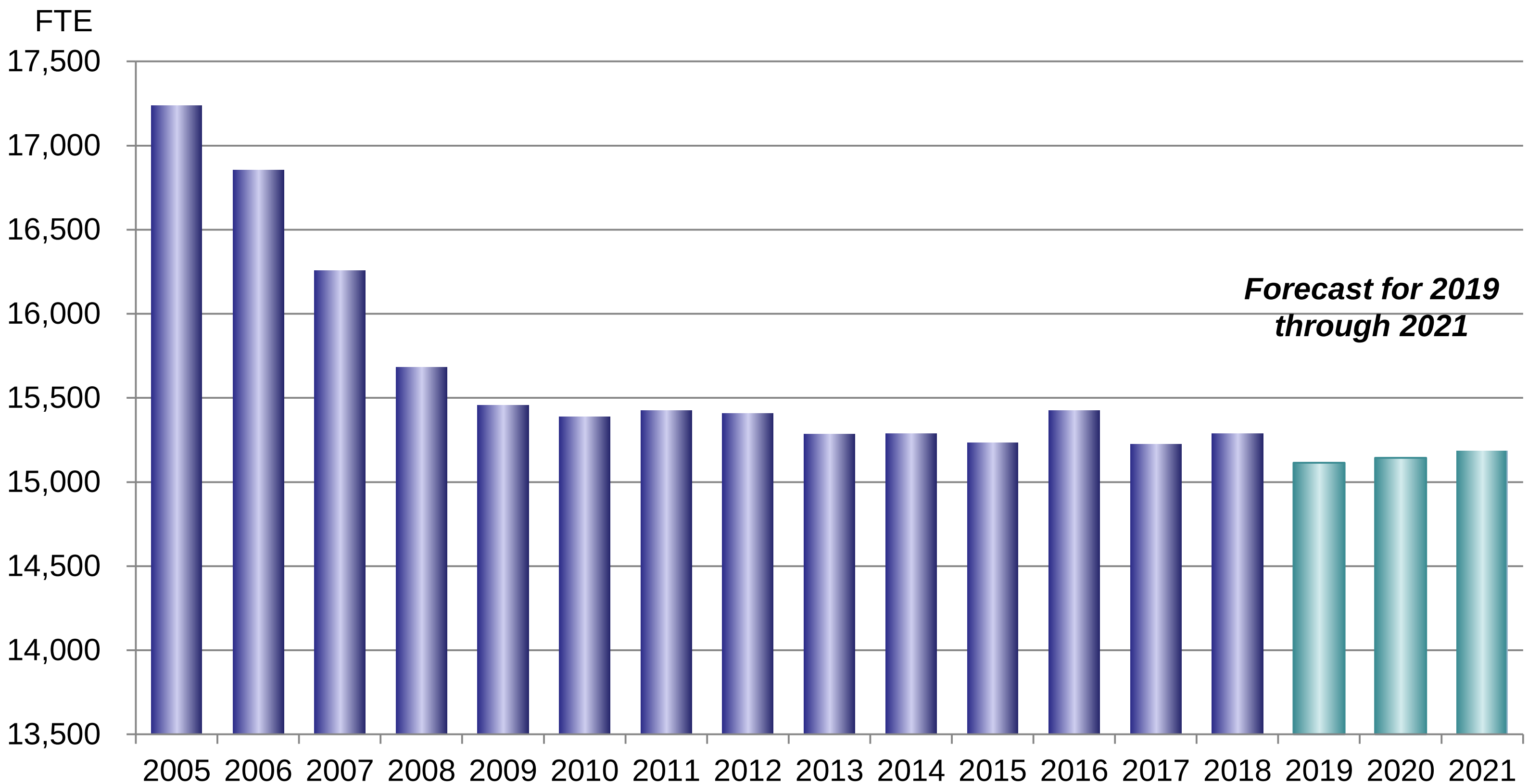
• Operating Grant
• Other Provincial Grants
• International Tuition Fees
• Rentals & Leases
• Interest Income
• Miscellaneous revenue & recoveries
	• MOE Bylaw COA
	• MOE Restricted
	• Other Provincial
	• Other
	• Local Capital
	• AFG Capital
		• Provincial Grants
		  • CEF
		  • LIF
		  • Comm.Link
		  • French /OLEP
		  • Strong Start
		  • Ready Set Learn
		• Special Needs Equipment
		• AFG Operating
		• Municipal Grants
			• PAC Donations
			• Specific Student Fees (eg: Trips and Yearbooks)

OPERATING FUND

School Aged Student FTE - FUNDED

Year ended June 30th

(Excluding International Students)

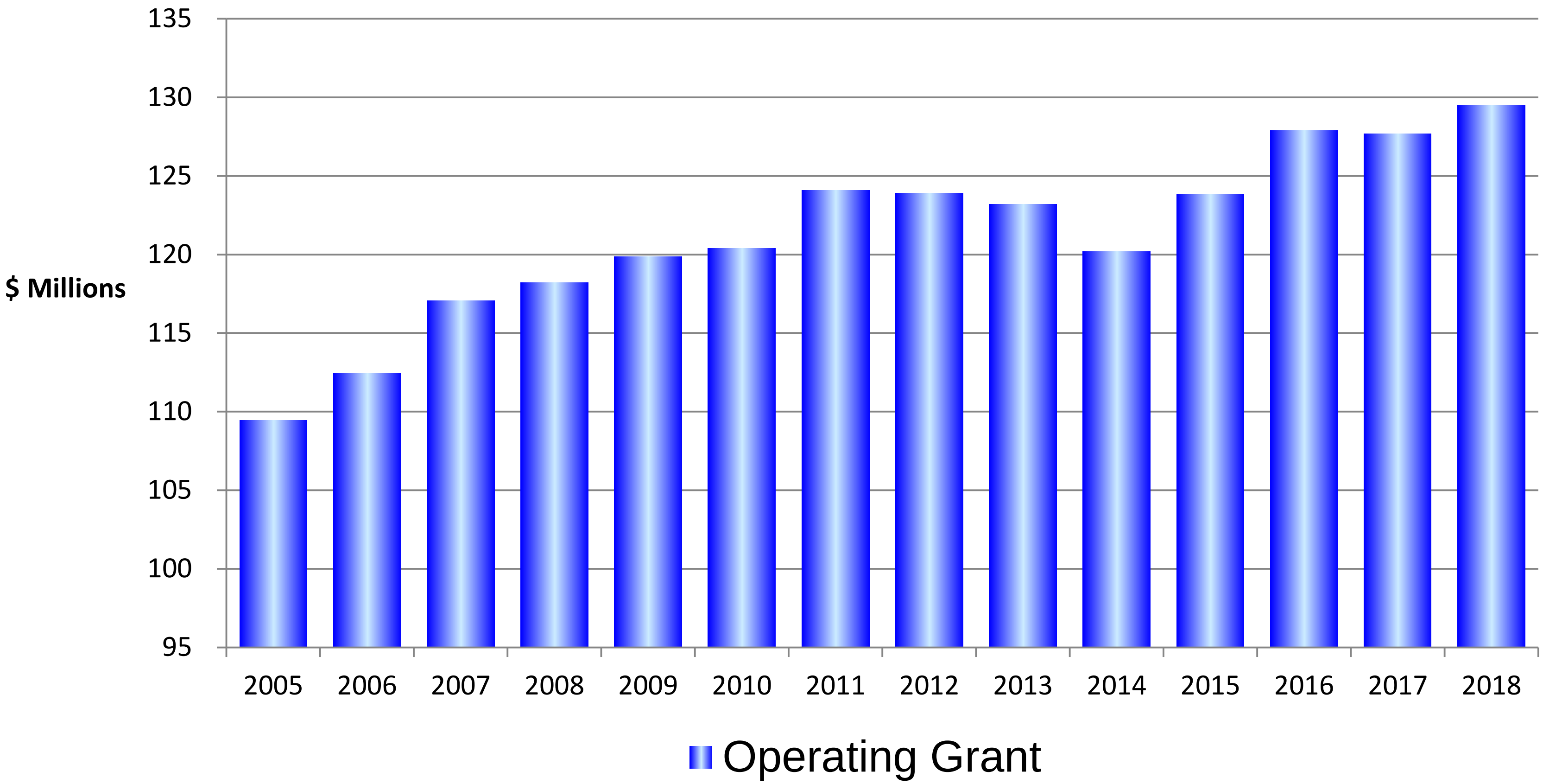


OPERATING FUND

Operating Grant funding for Student FTE

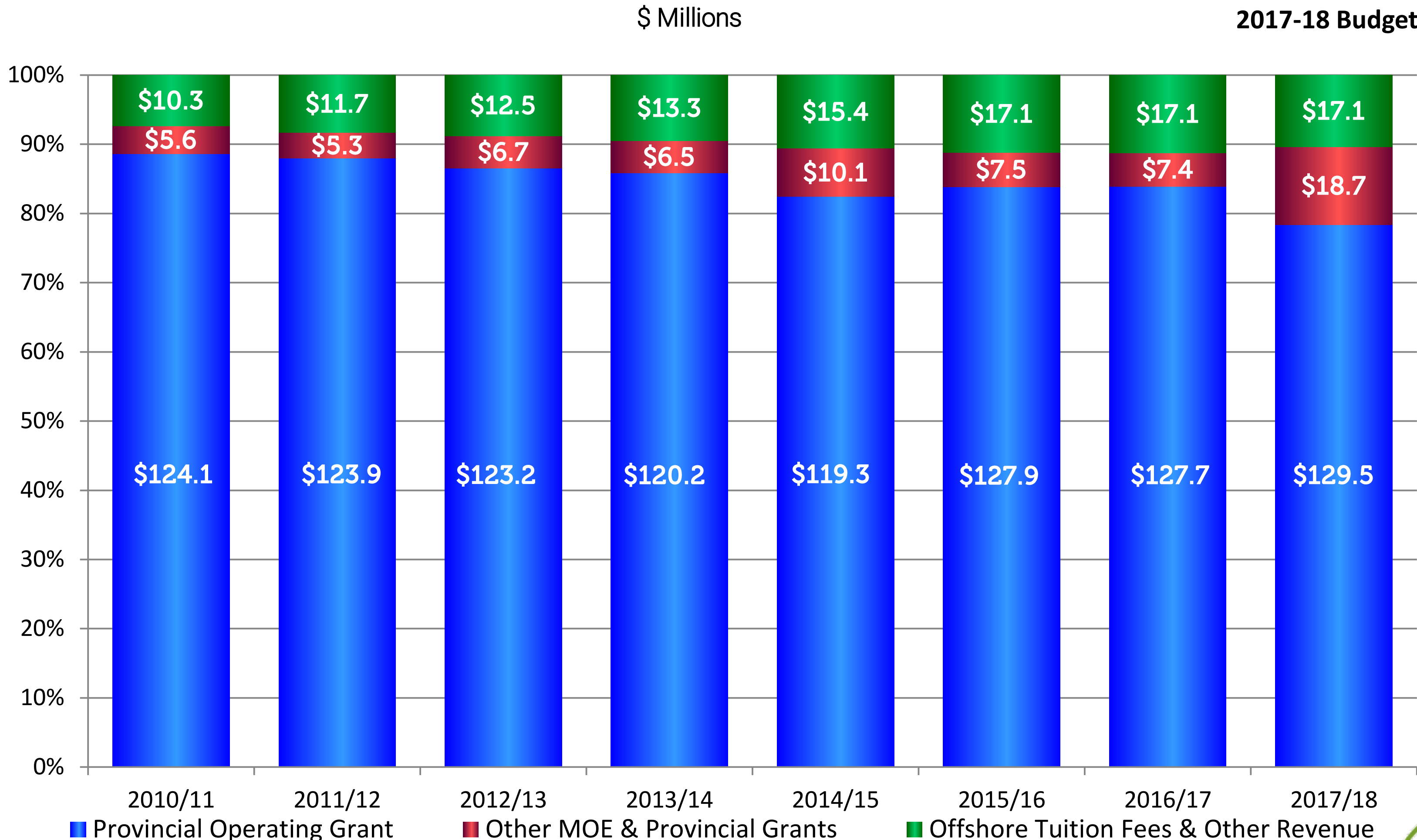
Year ended June 30th

(Excluding International Students)



OPERATING & SPECIAL PURPOSE FUNDS

Revenue Sources – Actuals as at June 30th



OPERATING FUND

International Students

International Fees

- Funding for International Teacher Salaries & Benefits and operating costs
- Schools receive $500 per student to directly augment their School Block Budget
- Approximately $3,000 per student goes to fund district operating costs

As At September 30	Student FTE Budget	Student FTE Actual	Budgeted Revenue $	Actual Revenue $
2010	550	617	7,245,000	7,835,473
2011	580	581	7,365,000	7,160,305
2012	610	541	7,157,204	6,881,135
2013	550	590	7,014,665	7,499,911
2014	540	656	7,153,000	8,498,244
2015	610	710	8,929,500	9,390,263
2016	650	712	9,185,000	9,911,303
2017 Projection	*650*	*654*	*9,100,000*	*9,100,000*
2018 Projection	*625*		*8,835,000*	
2019 Projection	*625*		*8,835,000*	
2020 Projection	*625*		*8,835,000*	

How do we spend?

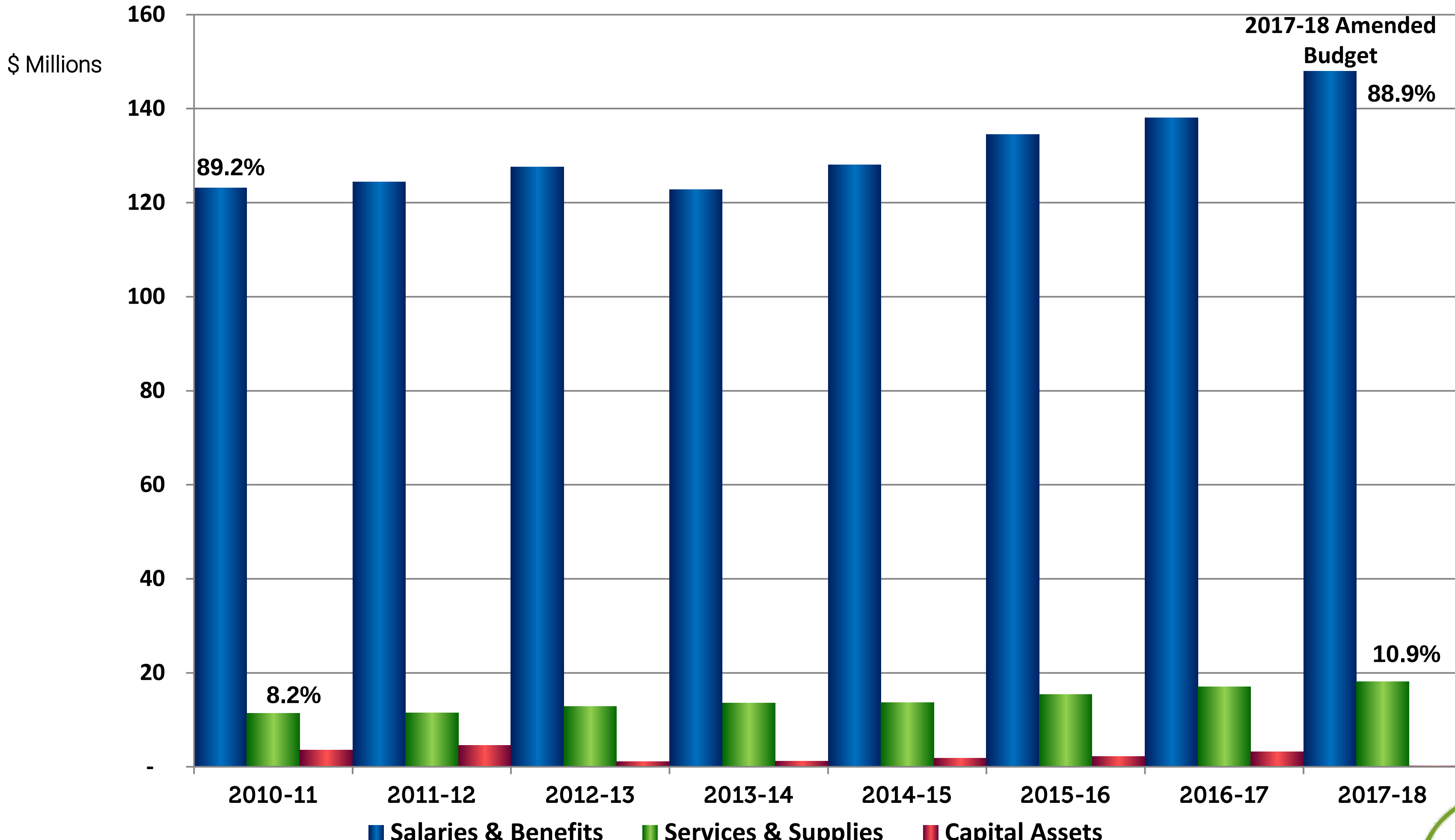
Budget Components EXPENSES

OPERATING (Fund 1)	CAPITAL (Fund 2)	SPECIAL PURPOSE GRANTS (Fund 3 & 4)	SCHOOL GENERATED FUNDS (Fund 5)

• Salaries & Benefits
• Services & Supplies
  • non-wage operating costs for organization
  • support students and staff in the classroom & schools,
  • operate and maintain facilities
	• MOE Bylaw COA
	  • approved expenditures
	• MOE Restricted
	  • permission required
	• Other Provincial & Other
	  • specific to funding purpose
	• Local Capital
	• AFG Capital
		• Provincial Grants
		  • CEF
		  • LIF
		  • Comm.Link
		  • French /OLEP
		  • Strong Start
		  • Ready Set Learn
		• Special Needs Equipment
		• AFG Operating
		• Municipal Grants
			• PAC Donations
			• Specific Student Fees (eg: Trips and Yearbooks)

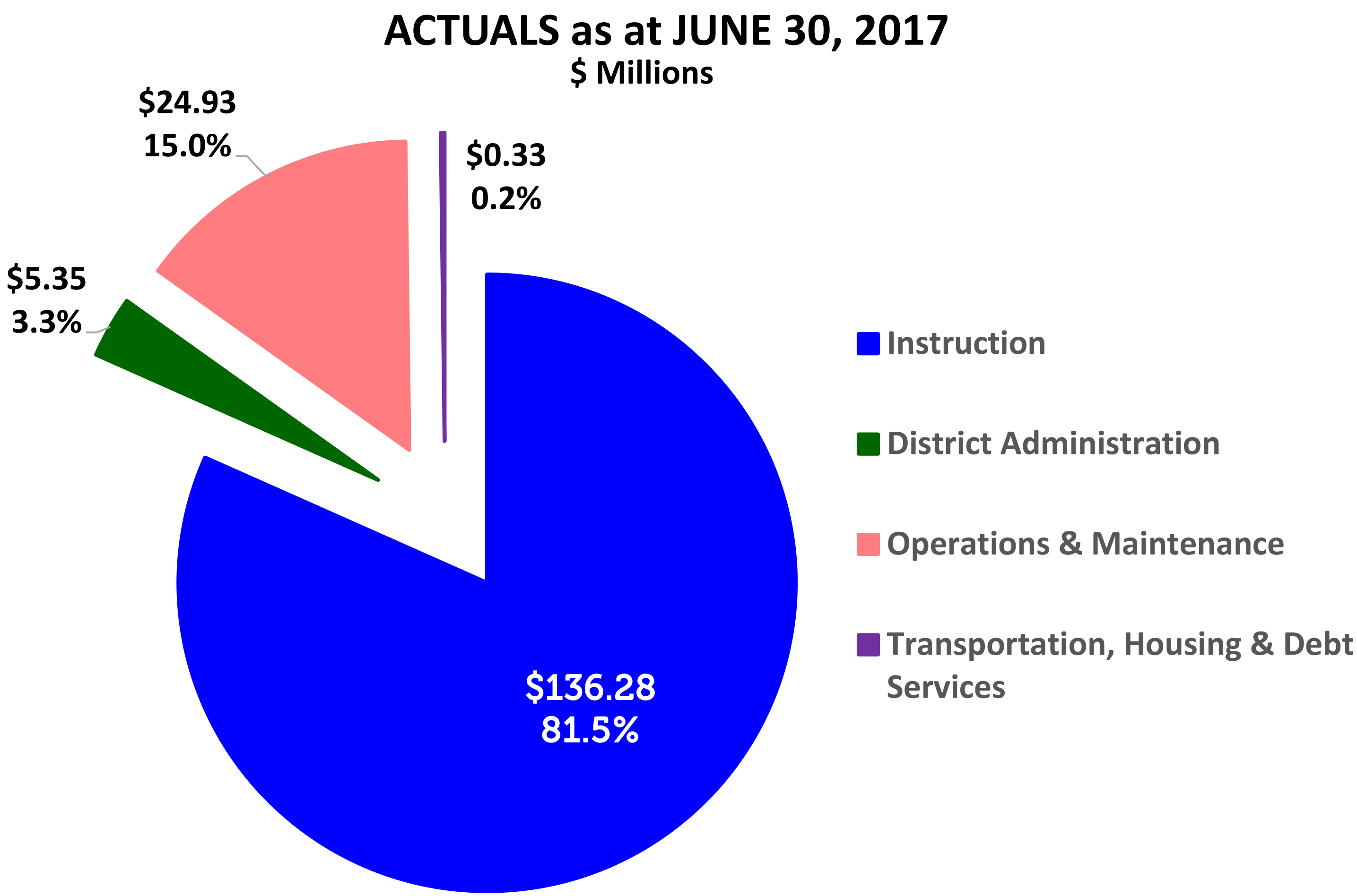
OPERATING & SPECIAL PURPOSE FUNDS

Expenses – Actuals as at June 30th



OPERATING & SPECIAL PURPOSE FUNDS

Functional Expenses



OPERATING BUDGET

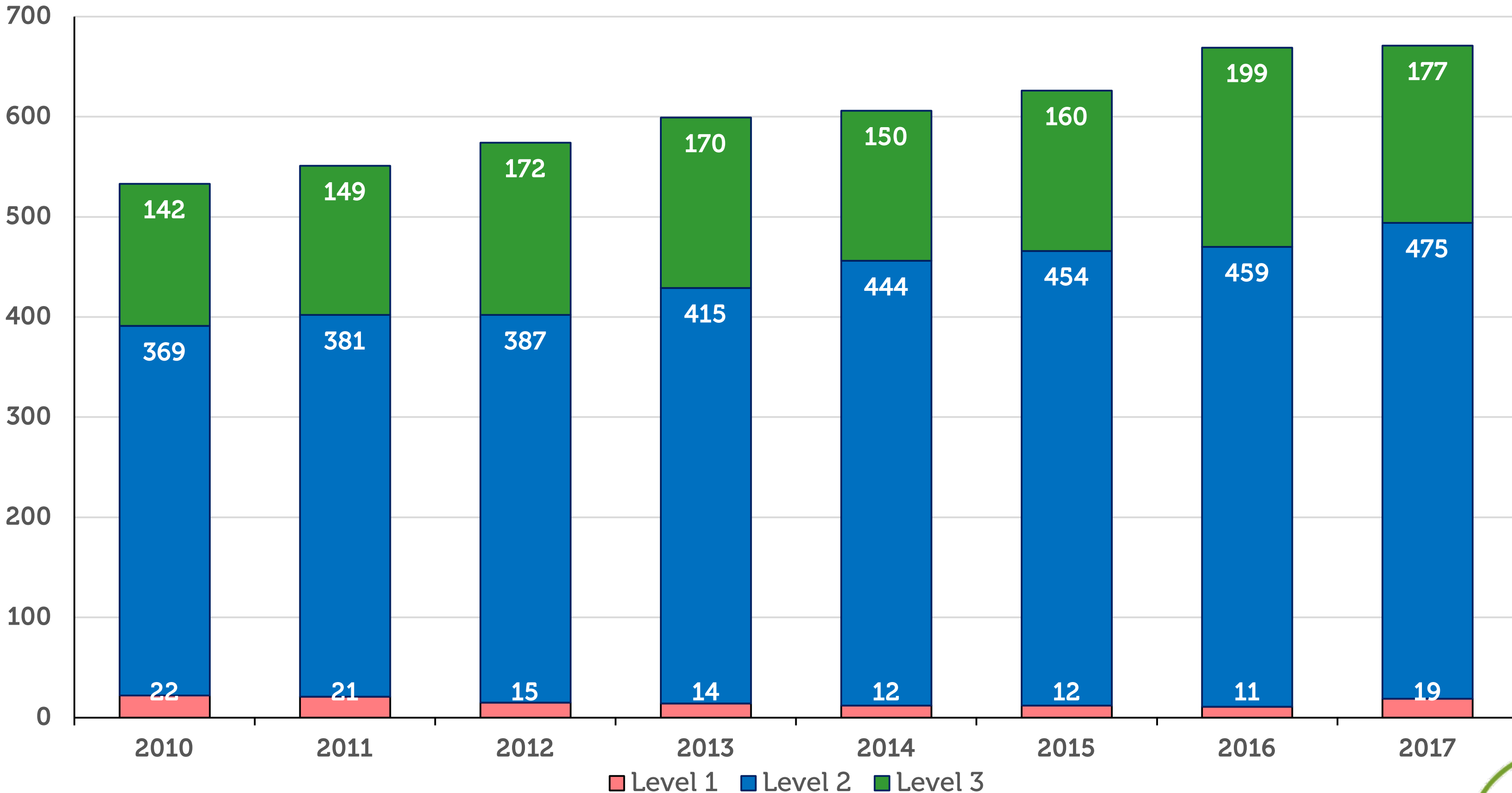
NON-ENROLLING TEACHER RATIOS

NON-ENROLLING TEACHER CATEGORIES	RATIO: Student to Teacher	TEACHER FTE per Ratio
Librarians	**508.776**	29.420
Counsellors	**539.027**	27.769
Learning Support (LST) and Learning Assistance (LAC)	**428.473**	34.933
Special Education Resource (SERT)	**342.000**	43.766
English Language Learners (ELL)	**55.250**	16.652
Total Non-Enrolling Teacher FTE Generated by Ratio:		**152.539**

Projected Student FTE Enrollment for 2018-19: 14,968.00 FTE

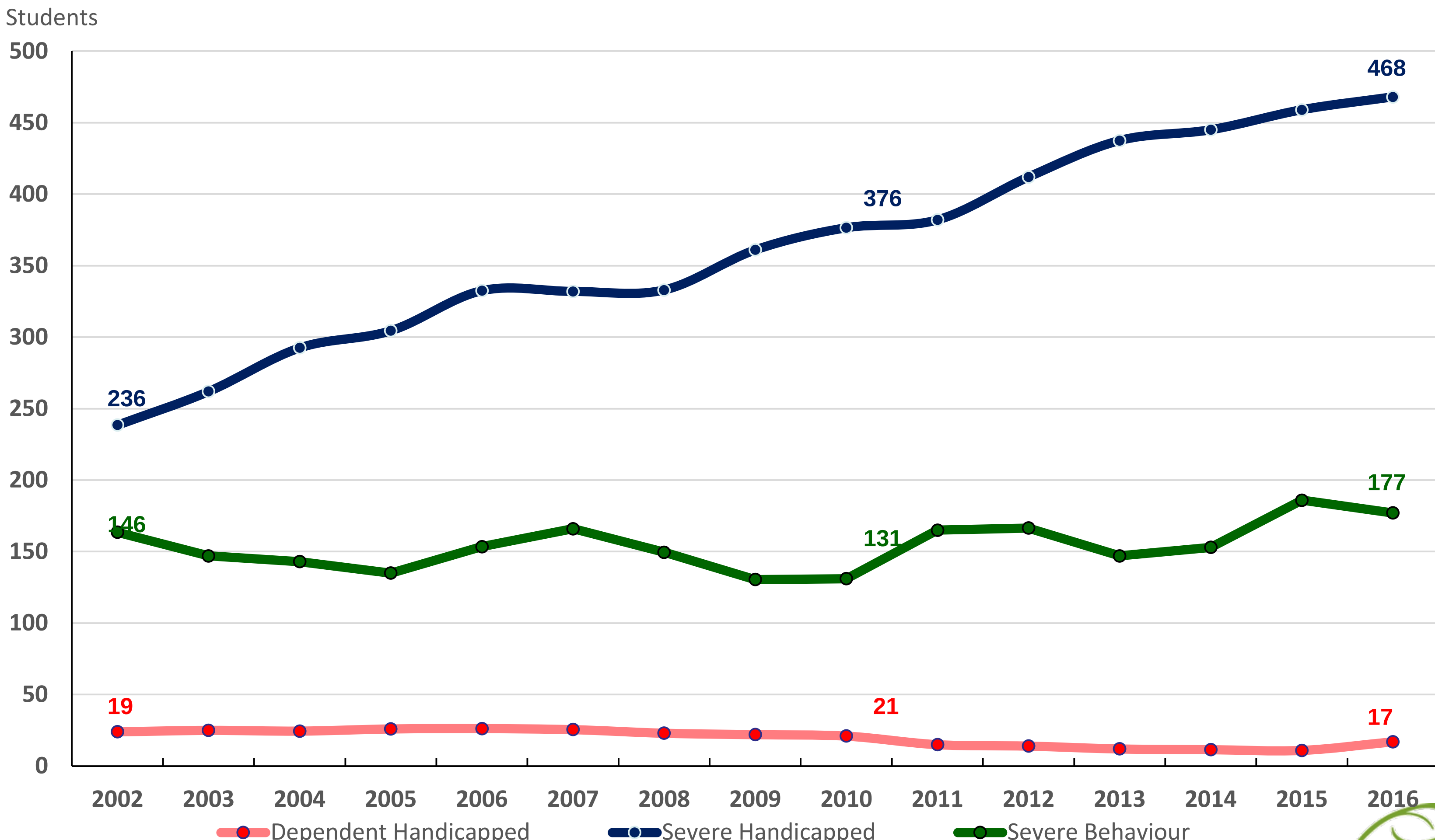
OPERATING & SPECIAL PURPOSE FUNDS

Special Needs Student Headcount – Levels 1, 2 & 3 by Current Definitions



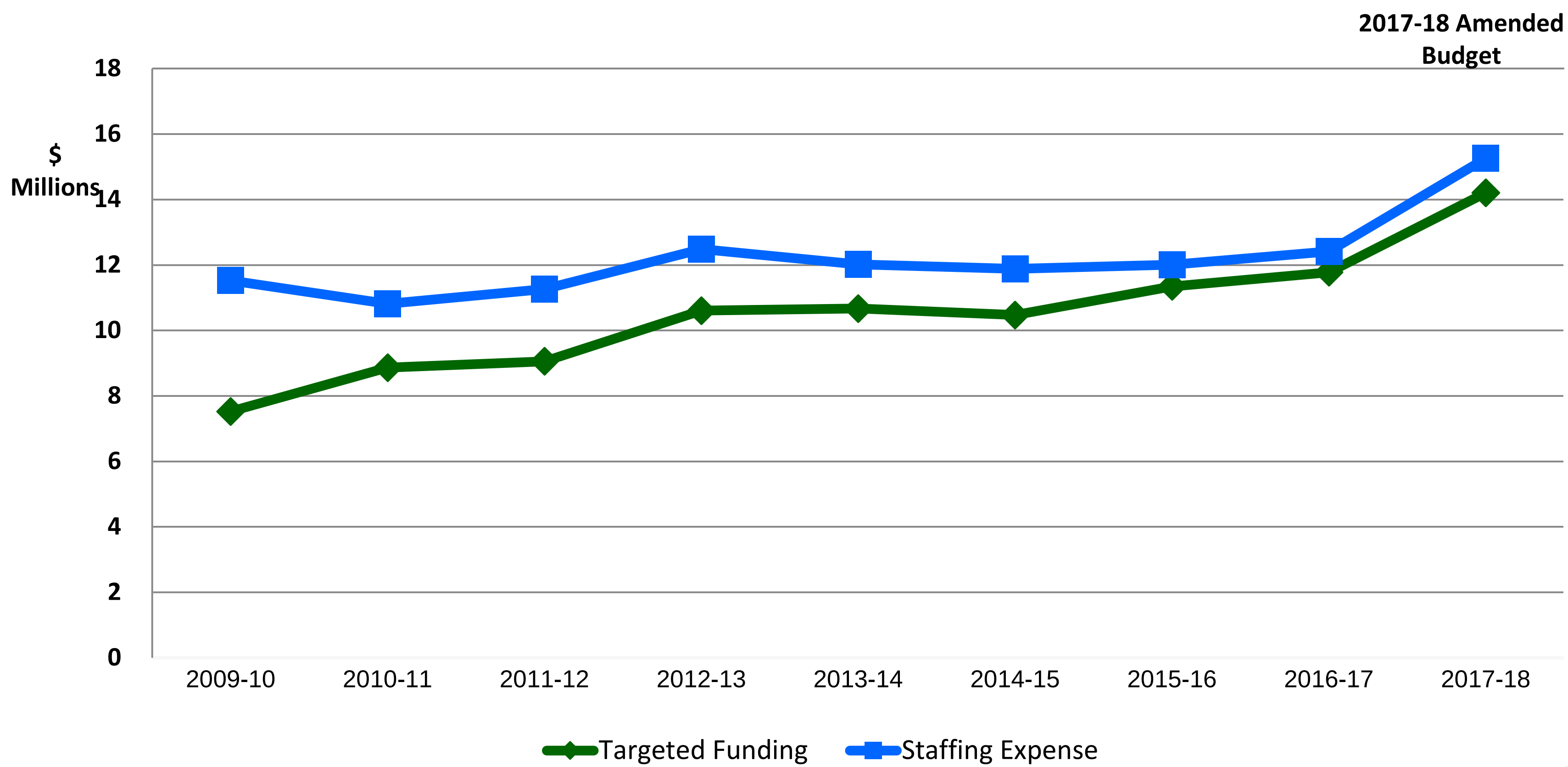
OPERATING & SPECIAL PURPOSE FUNDS

Special Needs Students – Growth Rate



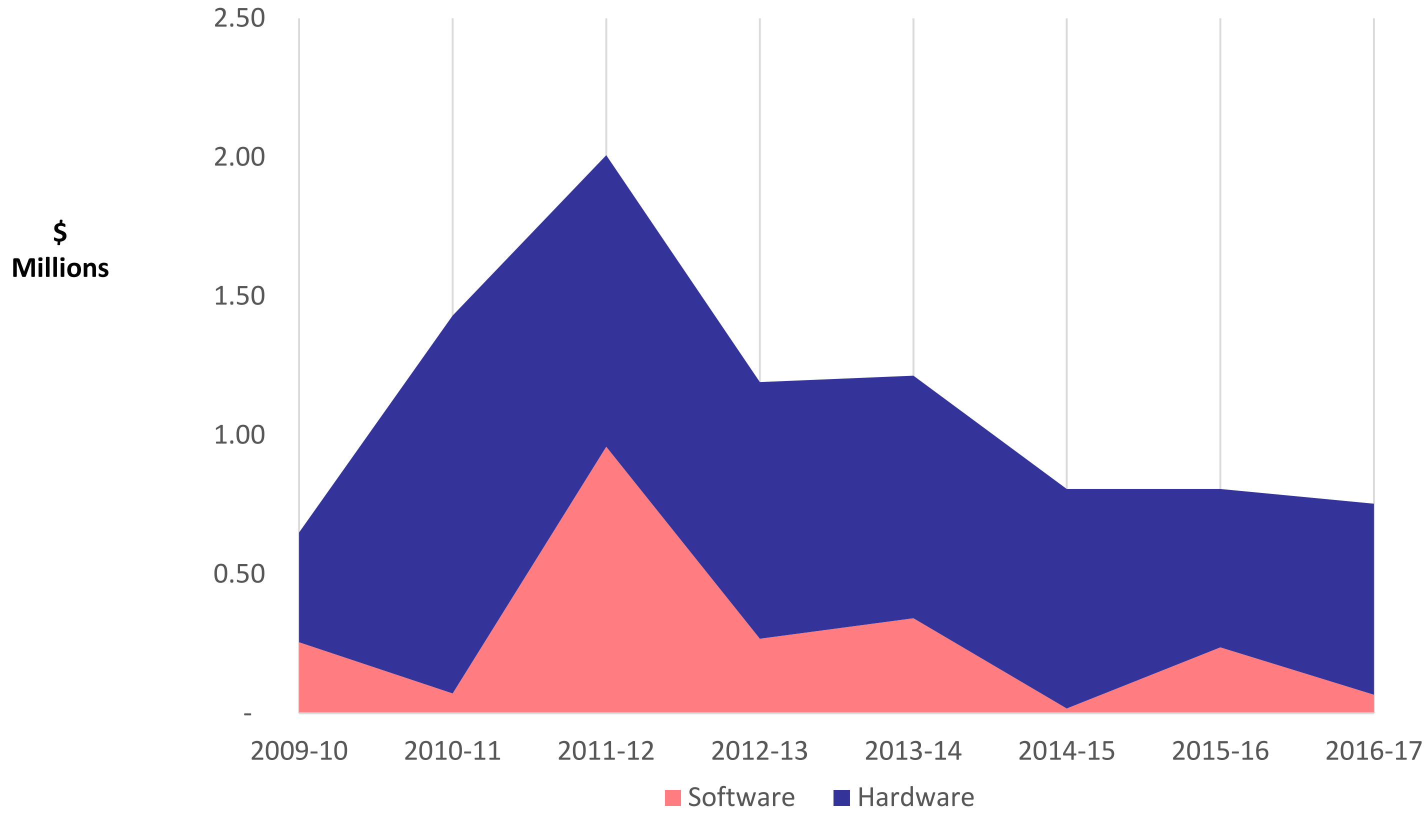
OPERATING & SPECIAL PURPOSE FUNDS

Education Assistants: Targeted Funding vs Expenses – Actuals as at June 30th



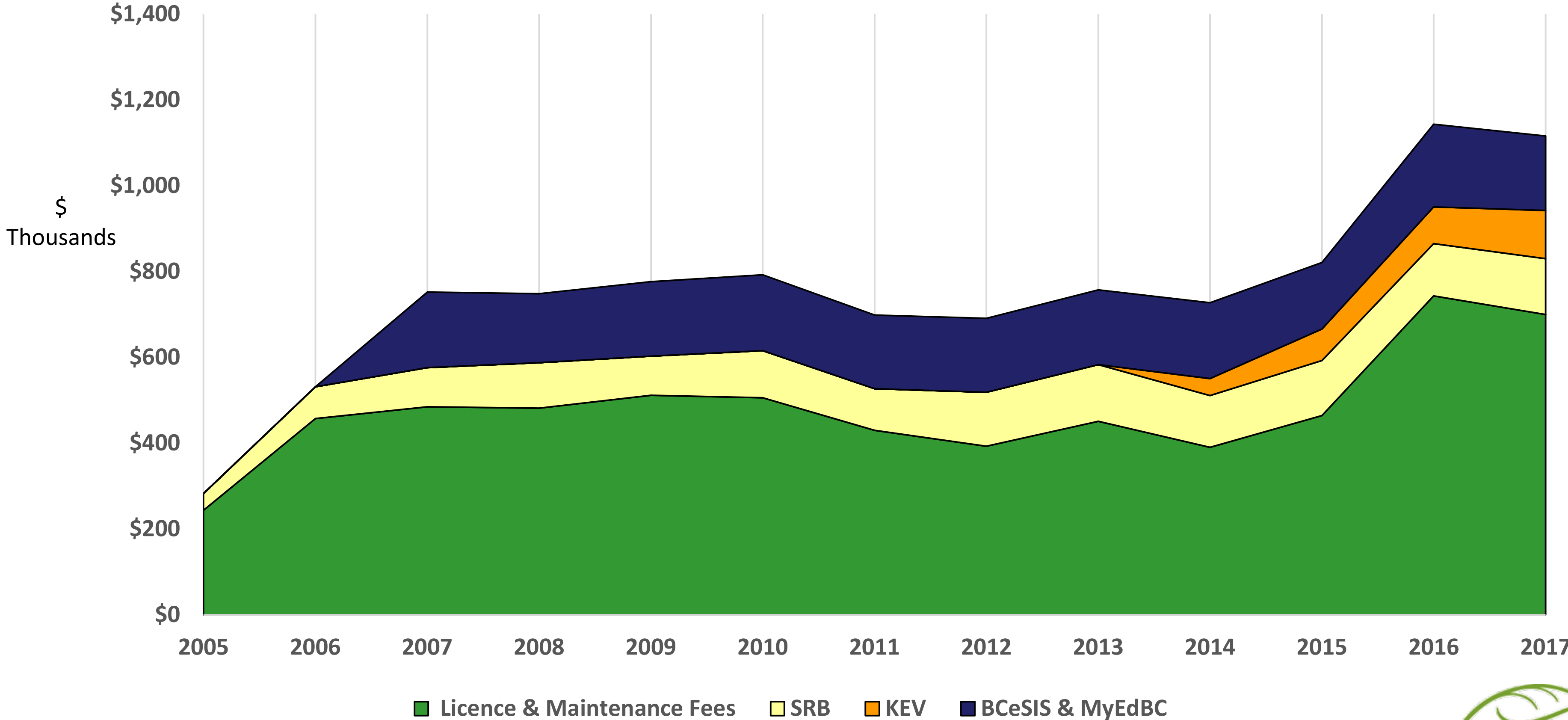
OPERATING & SPECIAL PURPOSE FUNDS

Technology Capital Assets – Hardware & Software Acquisitions



OPERATING & SPECIAL PURPOSE FUNDS

Technology – Software Licenses & Maintenance Support Fees



OPERATING GRANT

UPDATE ON WAGE INCREASES:

- Teachers and CUPE staff have current Collective Agreements in place until 2018/19 and will receive their respective wage increases, funded by the Province.
- The Economic Stability Dividends (ESD) of 0.45% effective May 1, 2016 and 0.35% effective May 1, 2017 have been paid. Both have been funded by the Province.
- An ESD of 0.40%, effective May 1, 2018, has been announced by the Provincial Government and will be funded by the Province.
- The Provincial Government has not funded the wage "adjustments" for Exempt & Management Staff. Boards of Education are required to fund any increases authorized by PSEC.

What does it look like moving forward?

2018/19 PRELIMINARY BUDGET
FORECAST ASSUMPTIONS:

- The Classroom Enhancement Funding (CEF) will be maintained at the 2017-18 level for subsequent years.
    - CEF funding will support the MOU and related staffing, however, the Overhead funding may vary.
    - There is a risk in this assumption.

- The CEF Remedies have been budgeted in the 2017-18 fiscal and will be funded by the Ministry, subject to proof of spending and need.

- The Classroom Enhancement Funding (CEF) will be reviewed by the Ministry of Education several times during the 2017-18 fiscal year.
    - All required staffing will be funded by the Ministry, subject to proof of spending and need.

2018/19 PRELIMINARY BUDGET
FORECAST ASSUMPTIONS (continued):

- The Funding Formula Review will be implemented in 2019-20 and will have no financial impact to NVSD.
    - The Funding Formula Review is just starting and no information will be available for at least one year.
    - There is a risk in this assumption.

- The Province will fund all student enrollment.

- No substantive growth or change in student enrollment is projected.

2018/19 PRELIMINARY BUDGET

FORECAST ASSUMPTIONS (continued):

- Labour Settlements (Teachers & CUPE) will be fully funded by the Provincial Government.

- The Board will be required to fund wage increases for Principals & Vice Principals and Exempt staff.
    - Increased have been incorporated into the Forecast.

- Teacher Ratio FTE will be staffed at the base ratio level.

- Staffing adjustments for Teaching complement will be consistent with Student enrollment increases.

OPERATING BUDGET

Three-Year Forecast

Projected Surplus Remaining as at Year-end:

$ Millions

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Cumulative Projected Surplus	**8.86**	**6.16**	**5.54**	**1.57**	**0.34**	**(1.33)**

Student FTE Enrolment Projections:

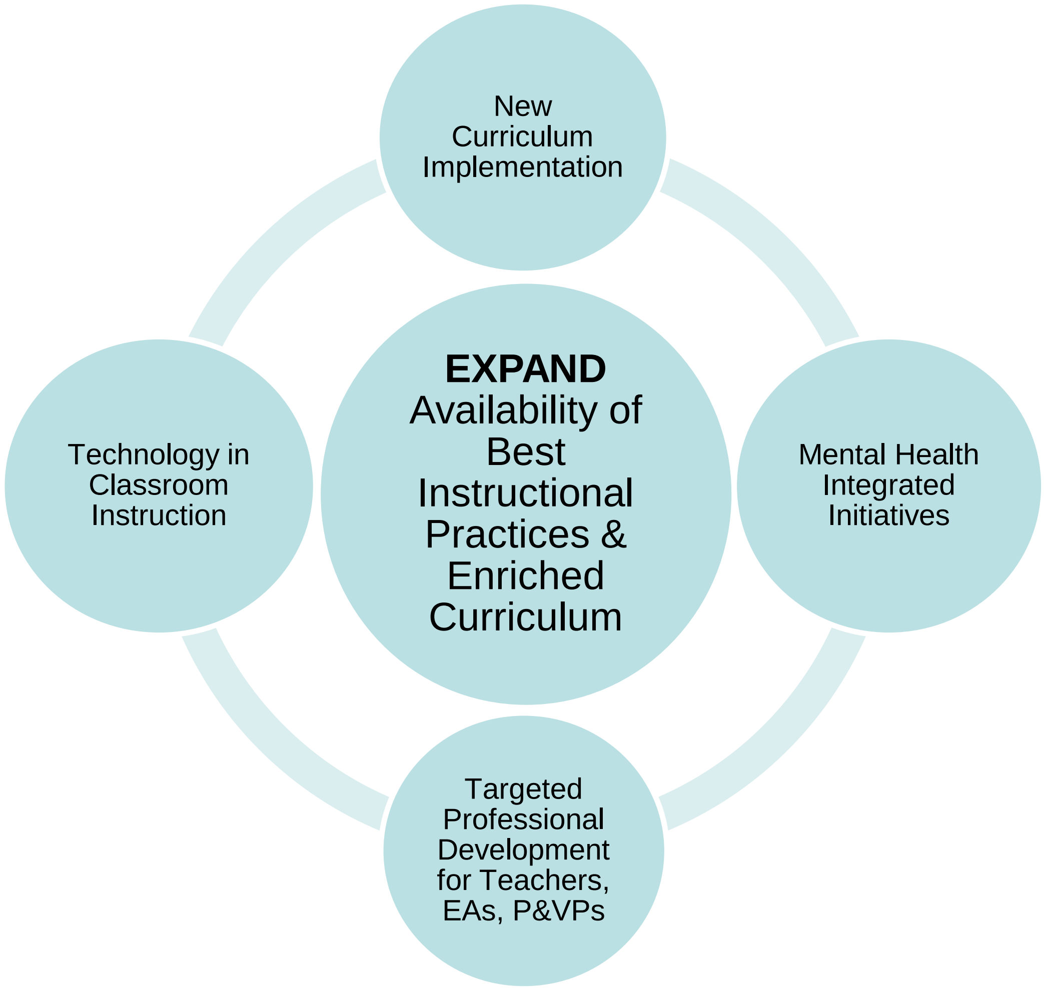
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Base Grant, DL & CE	15,424.81	15,225.13	15,288.25	15,114.00	15,144.00	15,184.00
Change Year over Year	*192.06*	*-199.69*	*63.13*	*-174.25*	*30.00*	*40.00*
Net Increase (15/16 to 20/21)						-48.75

Excluding International Student FTEs

Strategic Plan and Examples of Investments in Strategic Goals

OPERATING BUDGET

STRATEGIC PLAN RELATIONSHIPS



OPERATING BUDGET

STRATEGIC PLAN RELATIONSHIPS

OPERATING BUDGET
STRATEGIC PLAN RELATIONSHIPS

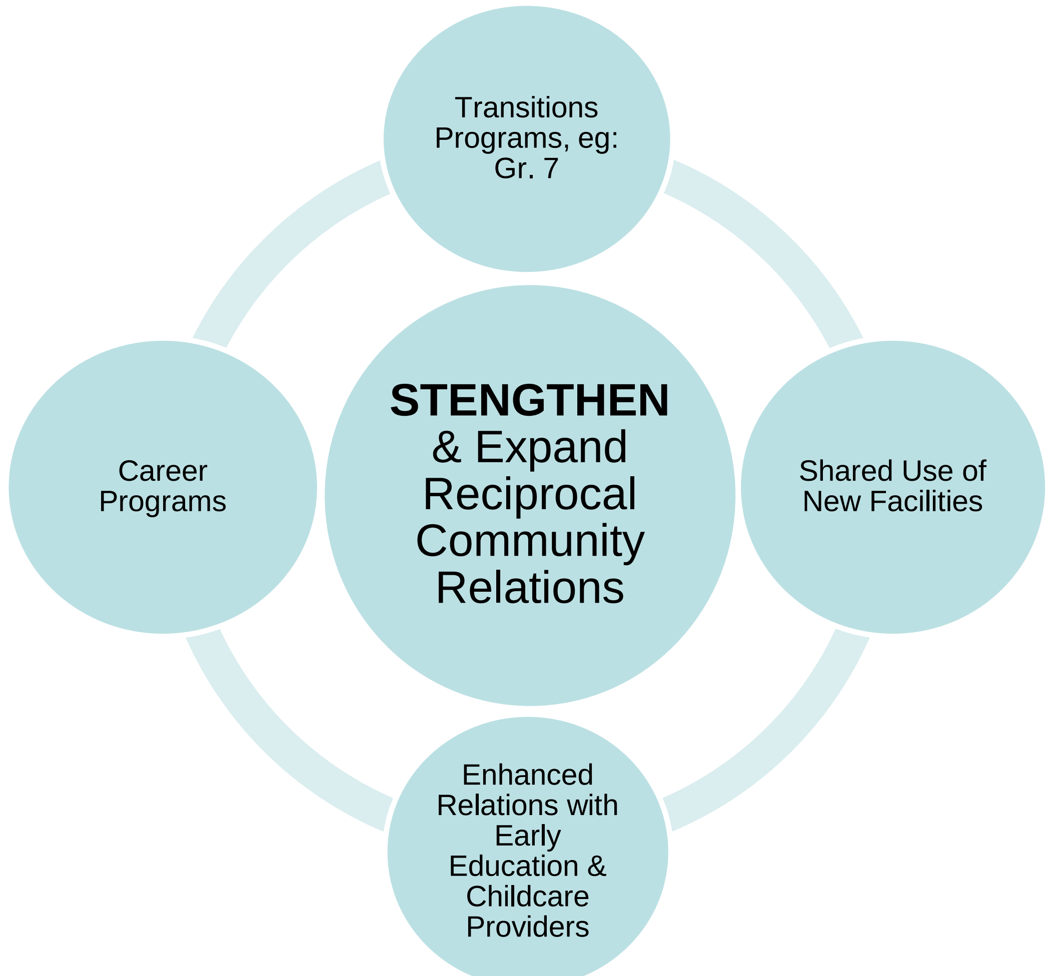
OPERATING BUDGET
STRATEGIC PLAN RELATIONSHIPS

OPERATING BUDGET

STRATEGIC PLAN RELATIONSHIPS

OPERATING BUDGET

STRATEGIC PLAN RELATIONSHIPS



OPERATING BUDGET

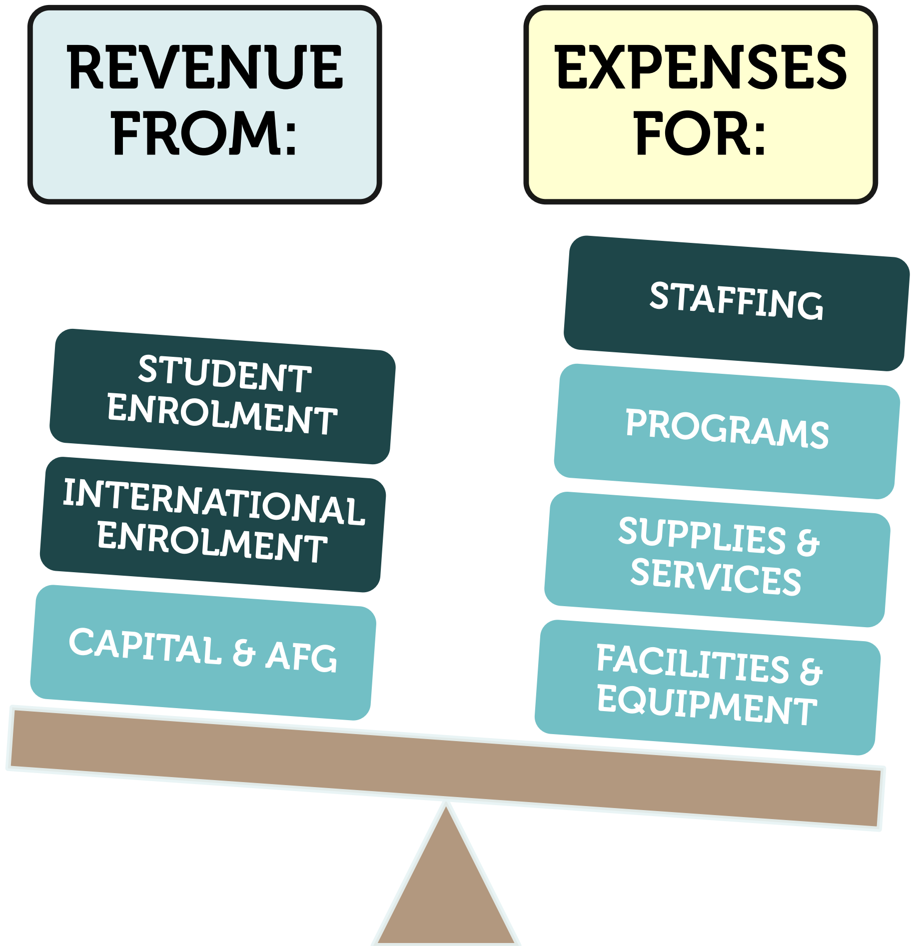
INVESTMENT IN STUDENT EDUCATION THROUGH STRATEGIC PROGRAMS

EXAMPLES OF PROGRAMS REFLECTING STRATEGIC PLAN & INVESTMENTS FOR ALL STUDENTS	2017-18 Amended Budget	
Aboriginal Education	$593,374	*(Note 1)*
English Language Learners (ELL)	$150,425	*(Note 1)*
CommunityLINK Behaviour & SRSP	$362,372	*(Note 1)*
Artists for Kids (AFK) Program	$205,130	
Cheakamus Centre	$197,845	
International Baccalaureate (IB)	$250,000	
Technology Intergration in Classroom Teaching	$195,275	

Note 1: Strategic investment over and above Targeted funding received

OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:



OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:

The Operating Budget of the School District:

- Aligns with, and supports, the Strategic Plan, Goals, and Operating Plan.
- Balances the organization's needs against available funding.
- Addresses the Ministry of Education's mandated deliverables and new directives, such as the new curriculum.
- Incorporates enhancements and innovative approaches to a changing organization.

OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:

For the April 3rd Finance & Facilities Meeting:

- Consider possible initiatives that are related to the Strategic Goals and that you would recommend to be considered for inclusion in the 2018/19 Preliminary Budget. Rank proposed initiatives and share your highest priorities (top three).

- As this is not an "adds" budget, please identify:
  - WHAT: identify the initiative and the related Strategic Goal(s)
  - RATIONALE: provide a brief explanation about the reasons for the initiative
  - HOW: consider how to fund the initiative and/or how to implement the initiative

- The 2017/18 Budget Priorities document that outlines the broad themes and subcategories will be available for you on April 3rd. It can also be found on the website at (in the April 18, 2017 Board Meeting Package):

  http://www.sd44.ca/Board/Meetings/Documents/BOE%20Package%2020170418.pdf

OPERATING BUDGET

IDENTIFYING BUDGET INITIATIVES:

April 3rd Finance & Facilities Meeting:

- Short presentations from staff to update you on:
  - Annual Facilities Grant Budget
  - Preliminary Operating Grant
  - Forecast to June 30th, 2018
  - Updated Three-Year Forecast

- Partner Group Presentations of their top three priorities related to the Strategic Plan Goals

- Facilitated Discussions:
  - Table Group Discussions
  - Large Group Discussion

WEB INPUT is available to the public from:
February 7, 2018 through March 9, 2018
budgetcomments@sd44.ca

We are interested in hearing your comments on the 2018/19 budget priorities framed in the context of enhancing education for students and building capacity of staff to deliver high quality instruction. Please consider the Strategic Goals and how your priorities relate to the Strategic Plan.

THANK YOU FOR YOUR INPUT

QUESTIONS?